Form **990**

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter Social Security numbers on this form as it may be made public By law, the IRS generally cannot redact the information on the form

► Information about Form 990 and its instructions is at <u>www.IRS.gov/form990</u>

OMB No 1545-0047

DLN: 93493107005126

2013

Open to Public Inspection

			-2014					
	neck if ap	Focus on the Family	D E	D Employer identification number				
	ldress cha	Doing Business As	9	95-3188150				
Na	ame char	nge j						
_	ıtıal retur	9605 Explorer Dr.	е Ет	elephone nu	umber			
	erminated	·		719)531	-3400			
✓ Ar	nended r	eturn City or town, state or province, country, and ZIP or foreign postal code Colorado Springs, CO 80920	7	, <u>-</u>				
— Ap	plication	pending	G (Gross receipt	ts \$ 91,107,179			
		F Name and address of principal officer Daniel R Mellema	H(a) Is this a g					
		8605 Explorer Dr	subordina	tes?	┌ Yes ┌ No			
		Colorado Springs, CO 80920	H(b) Are all su	bordınate	s			
			ıncluded?					
		pt status	If "No," a	ttach a lıs	st (see instructions)			
J V	/ebsite	: www focusonthefamily com	H(c) Group ex	emption n	number 🕨			
		anization	L Year of formation	on 1977	M State of legal domicile CC			
Pa	art I	Summary						
		Briefly describe the organization's mission or most significant activities						
a.	<u>F</u>	ocus on the Family shares the Gospel of Jesus Christ while promoting biblical fa	amily values					
Ž	-							
Ē	-							
Governance	2 0	Check this box দ if the organization discontinued its operations or disposed of	more than 25%	of its net	assets			
ن حد	3 N	lumber of voting members of the governing body (Part VI, line 1a)	з	11				
Activities &		Number of independent voting members of the governing body (Part VI, line 1b)		4				
Ě		otal number of individuals employed in calendar year 2013 (Part V, line 2a) .		. 5				
<u>₹</u>		otal number of volunteers (estimate if necessary)		6	119			
~4,		otal unrelated business revenue from Part VIII, column (C), line 12		7a	1 107 037			
	b	let unrelated business taxable income from Form 990-T, line 34			1,107,927			
			<u> </u>	7b				
o.			Prior Yea					
3	8	Contributions and grants (Part VIII, line 1h)	Prior Yea	995,089	17,399 Current Year 78,744,694			
Ĕ	8 9	Program service revenue (Part VIII, line 2g)	Prior Yea	995,089 553,657	17,399 Current Year 78,744,694 1,046,290			
Revent.	9 10	Program service revenue (Part VIII, line 2g)	Prior Yea	995,089 553,657 176,863	17,399 Current Year 78,744,694 1,046,290 679,191			
Revent	9 10 11	Program service revenue (Part VIII, line 2g)	Prior Yea	995,089 553,657	17,399 Current Year 78,744,694 1,046,290			
Revent	9 10	Program service revenue (Part VIII, line 2g)	81,	995,089 553,657 176,863	17,399 Current Year 78,744,694 1,046,290 679,191			
Revent	9 10 11	Program service revenue (Part VIII, line 2g)	Prior Yea 81,	995,089 553,657 176,863 851,533	17,399 Current Year 78,744,694 1,046,290 679,191 7,989,130			
Revent	9 10 11 12	Program service revenue (Part VIII, line 2g)	Prior Yea 81,	995,089 553,657 176,863 851,533	17,399 Current Year 78,744,694 1,046,290 679,191 7,989,130 88,459,305			
Reven	9 10 11 12	Program service revenue (Part VIII, line 2g)	Prior Yea 81, 7,6 90,	995,089 553,657 176,863 851,533 577,142 630,212	17,399 Current Year 78,744,694 1,046,290 679,191 7,989,130 88,459,305 3,475,992			
Reven	9 10 11 12 13 14	Program service revenue (Part VIII, line 2g)	Prior Yea 81,: 7,: 90,: 3,:	995,089 553,657 176,863 851,533 577,142	17,399 Current Year 78,744,694 1,046,290 679,191 7,989,130 88,459,305 3,475,992			
Reven	9 10 11 12 13 14 15	Program service revenue (Part VIII, line 2g)	Prior Yea 81,: 7,: 90,: 3,:	995,089 553,657 176,863 851,533 577,142 630,212 0	17,399 Current Year 78,744,694 1,046,290 679,191 7,989,130 88,459,305 3,475,992 0 41,661,421			
Expenses Revenu	9 10 11 12 13 14 15	Program service revenue (Part VIII, line 2g)	Prior Yea 81,: 7,8 90,: 3,6	995,089 553,657 176,863 851,533 577,142 630,212 0	17,399 Current Year 78,744,694 1,046,290 679,191 7,989,130 88,459,305 3,475,992 0 41,661,421			
Reven	9 10 11 12 13 14 15 16a b	Program service revenue (Part VIII, line 2g)	Prior Yea 81, 7, 90, 3, 44,	995,089 553,657 176,863 851,533 577,142 630,212 0	17,399 Current Year 78,744,694 1,046,290 679,191 7,989,130 88,459,305 3,475,992 0 41,661,421 79,136			
Reven	9 10 11 12 13 14 15 16a b	Program service revenue (Part VIII, line 2g)	Prior Yea 81, 7,6 90, 3,6 44, 43, 92,	995,089 553,657 176,863 851,533 577,142 630,212 0 992,520 106,440	17,399 Current Year 78,744,694 1,046,290 679,191 7,989,130 88,459,305 3,475,992 0 41,661,421 79,136			
Expenses Reven	9 10 11 12 13 14 15 16a b	Program service revenue (Part VIII, line 2g)	Prior Yea 81, 7, 90, 3, 44, 43, 92, -1, Beginning of 6	995,089 553,657 176,863 851,533 577,142 630,212 0 992,520 106,440 447,502 176,674 599,532	17,399 Current Year 78,744,694 1,046,290 679,191 7,989,130 88,459,305 3,475,992 0 41,661,421 79,136 42,763,318 87,979,867			
Expenses Reven	9 10 11 12 13 14 15 16a b	Program service revenue (Part VIII, line 2g)	Prior Yea 81, 7, 90, 3, 44, 43, 92, -1, Beginning of C	995,089 553,657 176,863 851,533 577,142 630,212 0 992,520 106,440 447,502 176,674 599,532	17,399 Current Year 78,744,694 1,046,290 679,191 7,989,130 88,459,305 3,475,992 0 41,661,421 79,136 42,763,318 87,979,867 479,438 End of Year			
Expenses Reven	9 10 11 12 13 14 15 16a b 17 18 19	Program service revenue (Part VIII, line 2g)	Prior Yea 81, 7,6 90, 3,6 44, 43, 92, -1, Beginning of Year 64,	995,089 553,657 176,863 851,533 577,142 630,212 0 992,520 106,440 447,502 176,674 599,532 Current	17,399 Current Year 78,744,694 1,046,290 679,191 7,989,130 88,459,305 3,475,992 0 41,661,421 79,136 42,763,318 87,979,867 479,438			
Reven	9 10 11 12 13 14 15 16a b 17 18 19	Program service revenue (Part VIII, line 2g)	Prior Yea 81, 7, 90, 3, 44, 43, 92, -1, Beginning of (Year 64, 12,	995,089 553,657 176,863 851,533 577,142 630,212 0 992,520 106,440 447,502 176,674 599,532 Current	17,399 Current Year 78,744,694 1,046,290 679,191 7,989,130 88,459,305 3,475,992 0 41,661,421 79,136 42,763,318 87,979,867 479,438 End of Year 64,157,340			

Under penalties of perjury, I declare that I have examined this return, including my knowledge and belief, it is true, correct, and complete Declaration of prepar preparer has any knowledge

Sign
Here

Signature of officer

Daniel R Mellema CFO / Treasurer Type or print name and title

Paid Preparer **Use Only**

Print/Type preparer's name David C Moja Preparer's signature Firm's name F Capin Crouse LLP Firm's address 🟲 2435 Research Drive Suite 200

Colorado Springs, CO 80920

May the IRS discuss this return with the preparer shown above? (see instruction

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2		No
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I^{\bullet}	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C,	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part 1.	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8	Yes	
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV^{\bullet}	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Yes	
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d	Yes	
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X^{\bullet}	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Νo
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	Yes	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i>	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17	Yes	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so, complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	Yes	
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	Yes	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M \blacksquare	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	38	Yes	

G	Statements Regarding Other IRS Filings and Tax Compliance			_
	Check if Schedule O contains a response or note to any line in this Part V		Yes	. J No
a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 324		res	INC
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
	gaming (gambling) winnings to prize winners?	1c	Yes	
ı	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
ı	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		N
	If "Yes," enter the name of the foreign country		I	
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		N
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		N
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			
	1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1	5c		
	Does the organization have annual gross receipts that are normally greater than $$100,000$, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		N
	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c). Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and	7a	Yes	
	services provided to the payor?	7b	Yes	
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to		res	
	file Form 8282?	7 c		N
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit			
	contract?	7e		
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
	Sponsoring organizations maintaining donor advised funds.		1	
	Did the organization make any taxable distributions under section 4966?	9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
	Section 501(c)(29) qualified nonprofit health insurance issuers.]		
	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O	13a		
)	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		N
	If "Yes " has it filed a Form 720 to report these payments? If "No " provide an explanation in Schedule O	14h		

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a Part VI "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule C	contains a res	sponse or n	ote to any	line in th	us Part VI	_	 _	_		_	_		_	_	Ţ
Check ii Scheddie C	Contains a re-	3 PO 113 C O1 11	occ to any	11110 111 01	113 1 UIC V I	•	 •	•	•	•		•	•	•	-,

Se	ection A. Governing Body and Management								
			Yes	No					
1a	Enter the number of voting members of the governing body at the end of the tax year								
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O								
b	Enter the number of voting members included in line 1a, above, who are independent								
2	2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?								
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		No					
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No					
5	Did the organization become aware during the year of a significant diversion of the organization's assets? $$.	5		Νo					
6	Did the organization have members or stockholders?	6		No					
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No					
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No					
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following								
а	The governing body?	8a	Yes						
b	Each committee with authority to act on behalf of the governing body?	8b	Yes						
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No					
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	evenu	ıe Cod	e.)					
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	evenu	ue Cod Yes	e.) No					
	Did the organization have local chapters, branches, or affiliates?	evenu 10a							
10a				No					
10a b	Did the organization have local chapters, branches, or affiliates?	10a		No					
10a b 11a	Did the organization have local chapters, branches, or affiliates?	10a 10b	Yes	No					
10a b 11a b	Did the organization have local chapters, branches, or affiliates?	10a 10b	Yes	No					
10a b 11a b 12a	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a	Yes	No					
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a	Yes Yes	No					
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe	10a 10b 11a 12a 12b	Yes Yes Yes	No					
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b	Yes Yes Yes Yes	No					
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13	Yes Yes Yes Yes Yes Yes	No					
10a b 11a b 12a b c 13 14	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13	Yes Yes Yes Yes Yes Yes	No					
10a b 11a b 12a b c	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes	No					
10a b 11a b 12a b c	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes Yes	No					
10a b 11a b 12a b c 13 14 15 a b	Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes Yes	No					
10a b 11a b 12a b c 13 14 15 a b	Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes Yes	No					

- List the States with which a copy of this Form 990 is required to be filed▶AK, CO, FL, GA, HI, MD, MN, NH, SC, TN, VA, WV, WI
- Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply Own website Another's website V Upon request Other (explain in Schedule O)
- 19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of
- interest policy, and financial statements available to the public during the tax year
- State the name, physical address, and telephone number of the person who possesses the books and records of the organization ►Daniel R Mellema 8605 Explorer Dr Colorado Springs, CO 80920 (719) 531-3400

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- ◆ List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) Average	Pos	ition	(C)		chec	k	(D) Reportable	(E) Reportable	(F) Estimated
	hours per	person is both an officer			ess	compensation	compensation	amount of		
	week (list any hours					from the organization	from related organizations	other compensation		
	for related				(W- 2/1099-	(W- 2/1099-	from the			
	organizations	<u> ă</u> ₫	lns l	Office	Ō.	障車	Former	MISC)	MISC)	organization
	below dotted line)	夏克	E E	Ψ	9		좥			and related organizations
	a detection in the	호프	1010		Key employee	ĕ8				organizations
		Individual trustee or director	≟		99	중				
		<u>a</u>	Institutional Trustee			1 18				
			è			Highest compensated employee				
(1) LtG Patrick P Caruana MS USAFRet	5 00	l ,		х				0	0	
Chairman / Board member		X						0	U	0
(2) Greg Kıng	5 00	V						0	0	
Vice Chairman / Board member		X		Х				0	0	0
(3) Dr R Albert Mohler	5 00			Х				0		
Vice Chairman / Board member (part-year)		X		X				U	0	0
(4) James D Daly	45 00	V		_				220,000	0	20.052
President / CEO		X		Х				230,988	0	29,953
(5) Robert E Hamby CPA	5 00								0	0
Board member (part-year)		X						0	0	0
(6) Daniel Villanueva	5 00	х						0	0	0
Board member (part-year)		_ ^						0	0	0
(7) Eric Pillmore	5 00	×						0	0	0
Board member		_ ^						o di	0	
(8) Lee Torrence	5 00	×						0	0	0
Board member								0	0	
(9) Kım Robinson	5 00	x						0	0	0
Board member								Ŭ	0	
(10) Tricia Esser	5 00	x						0	0	0
Board member								ŭ		
(11) Dr Joan Singleton	5 00	×						0	0	0
Board member								ŭ		
(12) Rev Dr Ken Fentress	5 00	×						0	0	0
Board member								_		
(13) Rıchard Lytle	5 00	×						0	0	0
Board member										
(14) Heather Washburne	5 00	×						0	0	0
Board member									_	
(15) Stu Mendelsohn	5 00			х				0	0	0
Secretary										
(16) Daniel R Mellema	45 00			х				146,152	0	24,982
Treasurer/CFO										•
(17) Ken Wındebank	45 00				×			164,518	0	15,924
Chief Operating Officer										·
										Form 990 (2013)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	(A) Name and Title	(B) A verage hours per week (list any hours	more pers	than on is	one bot	not bo: h ar	chec x, unle n offic rustee	ess er	(D) Reportable compensation from the organization	(E) Reportable compensatio from related organization	on d s	(F Estim amount o compen from	ated of other sation the
		10 - 10 - 10 - 10 - 10 - 10 - 10 - 10 -		(W- 2/1099 MISC)	-	organiz and re organiz	lated						
(18) I	Robert Wood	45 00					х		148,24	1	0		25,152
	Information Officer						ļ		1.0,2	_	\dashv		
(19)	Гım Goegleın	45 00					x		143,86	1	o		20,209
	resident Joel Vaughan	45 00									\dashv		
` ,	,	45 00					x		137,92	О	o		24,647
	Staff Officer Im Mhoon	45 00									ᆉ		
Vice P	resident						х		133,54	7	0		23,245
	Michele Wilson	45 00									寸		
Vice P	resident						Х		131,65	0	0		19,167
(23) \$	Stanley R John	45 00						х	161,22	0	0		19,768
Sr Vic	e President								101,22				19,700
											コ		
											十		
-											\dashv		
											\dashv		
											\Box		
											一		
							<u> </u>				ᆛ		
1b	Sub-Total	VII Continu		•	•		[-				+		
c d	Total from continuation sheets to Part Total (add lines 1b and 1c)	-		•	•		<u>.</u>		1,398,097		0		203,047
<u></u>	Total number of individuals (including b		those	liste	d al	hove	2) who	rec			Т_		
_	\$100,000 of reportable compensation i				- u u .		., wiic	, , , , ,	cived more chan				
											—		NI -
2	Did the organization list any forman offi	aar diraatarar	tructo	ر ما د		nla		rhia	sheet component	ad amplayed [—	Yes	No
3	Did the organization list any former offi on line 1a? <i>If "Yes," complete Schedule J</i>			e, Ke	y en	ipio	yee, o	r niç	inest compensat	ed employee	3	Yes	
4	For any individual listed on line 1a, is the organization and related organizations of individual												
_								•••	4	Yes			
5	Did any person listed on line 1a receive services rendered to the organization?								=	individual for	5		No
Se	ection B. Independent Contracto	ors									—		
1	Complete this table for your five highes	t compensated										+n.v. · ·	
	compensation from the organization Re	port compensa	1011 101	ıne	care	ınaa	ı yeal	enc	ing with or withi	i trie organizatio	JII'S	tax year	_

(B) Description of services	(C) Compensation
Printing services (incl postage)	3,483,043
Production services	2,949,157
Airtime and advertising	1,845,203
Marketing consulting and services	1,567,874
Fundraising consulting and design	1,228,001
	Description of services Printing services (incl postage) Production services Airtime and advertising Marketing consulting and services

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ►50

Contributions, Gifts, Grants and Other Similar Amounts	1a b c d e f
Program Service Revenue	2a b c d e f
evenue	9 3 4 5 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6
Other R	b C 9a b
	10a
	11a b c d

I	Statement o						
	Check If Schedu	ule O contains a respor	nse or note to any lii	ne in this Part VIII (A)	(B)	(C)	(D)
				Total revenue	Related or	Unrelated	Revenue
					exempt function	business revenue	excluded from tax under
					revenue		sections
.a	Federated cam	paigns 1a	3,562,345				512-514
	Membership du	· -					
b	·						
С	Fundraising eve	ents 1c					
d	Related organiz	zations 1d					
e	Government grants	s (contributions) 1e					
f	All other contribution	ons, gifts, grants, and 1f	75,182,349				į
g		ons included in lines	1,647,922				
h	Total. Add lines	s 1a-1f		78,744,694			
			Business Code				
2a	Event income		900099	870,597	870,597		
b	Institute income		611600	133,935	133,935		
c	FOFNC income		511110	41,758	41,758		
d							
e							
f	All other progra	am service revenue					
g	Total. Add lines	s 2a – 2f	►	1,046,290			
3		ome (including dividen		972 526			972 526
		ar amounts) stment of tax-exempt bond		873,536			873,536
4 5	5		proceeds -	2,154,720			2,154,720
•	Noyaleles .	(ı) Real	(II) Personal				
6a	Gross rents	25,740	. ,				
b	Less rental expenses	0					
c	Rental income	25,740					
d	or (loss) Net rental inco	me or (loss)		25,740			25,740
		(ı) Securities	(II) Other				
7a	Gross amount from sales of	1,360,415	122,931				
	assets other than inventory	, ,	,				
b	Less cost or other basis and	1,539,658	138,033				
	sales expenses	-179,243	-15,102				
c d	Gain or (loss)	(S)	-13,102	-194,345			-194,345
	Gross income f	1		,			,
	events (not inc	_					
	\$of contributions	 s reported on line 1c)					
	See Part IV, lin						
b	Loss direct ov	penses b					
c		(loss) from fundraising	events 🛌				
9a	Gross income f	rom gaming activities					
	See Part IV, lin	ne 19 a					
ь	Less directer	penses b					
		(loss) from gaming acti	vities				
0a	Gross sales of						
	returns and allo	owances . a	5,210,383				
b	Less cost of a	oods sold b	970,183				
	_	(loss) from sales of inve	· · · · · ·	4,240,200	4,240,200		
	Miscellaneous	s Revenue	Business Code				
1a	Advertising		541800	996,760		996,760	
b	Miscellaneous		900099	460,543	460,543	0	
C	Third-party eve		722320	65,167		65,167	
d	All other reven			46,000		46,000	
e -	Total. Add lines		•	1,568,470			
2	Total revenue.	See Instructions .		88,459,305	5,747,033	1,107,927	2,859,651

Part IX Statement of Functional Expenses

36000	Chack if Schodula O contains a recognise or note to any line in this				
	Check if Schedule O contains a response or note to any line in this of include amounts reported on lines 6b, p, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21	788,234	788,234		·
2	Grants and other assistance to individuals in the United States See Part IV, line 22	964,983	964,983		
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16	1,722,775	1,722,775		
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	615,652	496,918	70,463	48,271
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$	62,277	50,426	6,909	4,942
7	Other salaries and wages	32,422,377	26,252,501	3,596,743	2,573,133
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	1,109,805	758,555	303,452	47,798
9	Other employee benefits	5,059,788	4,229,807	403,765	426,216
10	Payroll taxes	2,391,522	1,976,415	236,796	178,311
11	Fees for services (non-employees)				· · · · · · · · · · · · · · · · · · ·
а	Management				
ь	Legal	691,101	67,557	623,544	
С	Accounting	88,177		88,177	
d	Lobbying				
e	Professional fundraising services See Part IV, line 17	79,136			79,136
f	Investment management fees	26,490		26,490	·
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on	6,659,091	6,140,339	266,119	252,633
12	Schedule O)	3,563,819	3,024,182	28,688	510,949
13	Office expenses		, ,	· ·	· · · · · · · · · · · · · · · · · · ·
	Information technology	764,841 2,399,922	416,318 1,980,921	117,750 266,894	230,773 152,107
14 15	Royalties	576,961		200,894	152,107
15	*	<u> </u>	576,961	100 220	71.060
16 17	Occupancy	2,965,839	2,706,550	188,229	71,060
17 18	Travel	1,124,364	666,015	51,354	406,995
19	Conferences, conventions, and meetings	190,115	147,277	26,278	16,560
20	Interest	150,113	147,277	20,270	10,300
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	5,718,589	5,187,749	382,572	148,268
23	Insurance	357,794	3,107,713	357,794	110,200
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)	337,731		331,1131	
а	Radio, TV & Film	10,729,685	10,562,493		167,192
b	Printing & Publications	2,844,188	2,004,380	41,518	798,290
c	Postage & Shipping	2,680,114	2,090,919	33,578	555,617
d	Misc Project Expense	728,518	719,925	6,661	1,932
e	All other expenses	653,710	454,281	52,951	146,478
25	Total functional expenses. Add lines 1 through 24e	87,979,867	73,986,481	7,176,725	6,816,661
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► if following SOP 98-2 (ASC 958-720)	10,123,509	8,845,870	0	1,277,639
					rm 990 (2013)

Form 990 (2013) Page **11** Part X **Balance Sheet** Check if Schedule O contains a response or note to any line in this Part X (B) (A) Beginning of year End of year 3,000 3,201 1 1 6.089.747 2 9.778.017 2 2.877,255 814.427 3 3 4 1.582.851 4 760.659 5 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of 5 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L Assets 6 1,591 7 849 314.698 8 288.976 8 9 2,389,059 2,809,268 10a Land, buildings, and equipment cost or other basis 102 660 974 10a Complete Part VI of Schedule D h Less accumulated depreciation 10b 69,381,805 34,896,413 10c 33,279,169 18,130 179.387 11 11 12 5,084,443 12 4,996,826 Investments—other securities See Part IV, line 11 13 13 -2,114 Investments—program-related See Part IV, line 11 14 14 11,193,267 11,222,953 15 15 16 Total assets. Add lines 1 through 15 (must equal line 34) 64,424,732 16 64,157,340 7,694,753 17 7,122,247 **17** 18 18 19 2,299,830 19 2,556,498 20 20 21 21 Escrow or custodial account liability Complete Part IV of Schedule D . . _iabilities Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified 22 23 23 Secured mortgages and notes payable to unrelated third parties . . 24 24 Unsecured notes and loans payable to unrelated third parties . . . 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule 2,771,095 25 2,658,938 26 Total liabilities. Add lines 17 through 25 12,765,678 26 12,337,683 Organizations that follow SFAS 117 (ASC 958), check here ▶ 🔽 and complete Fund Balances lines 27 through 29, and lines 33 and 34. 27 48,027,471 27 49,987,020 3,540,583 28 28 1,741,637 Temporarily restricted net assets 91,000 91,000 29 29 Permanently restricted net assets Organizations that do not follow SFAS 117 (ASC 958), check here ▶ □ and complete lines 30 through 34. ŏ 30 Capital stock or trust principal, or current funds 30 Assets 31 31 Paid-in or capital surplus, or land, building or equipment fund 32 32 Retained earnings, endowment, accumulated income, or other funds ğ 51,659,054 33 33 51,819,657 Total liabilities and net assets/fund balances 64,424,732 64, 157, 340

Pai	Reconcilliation of Net Assets Check if Schedule O contains a response or note to any line in this Part XI		_		
	Check in deficience of Containing a response of mode to any line in this hard XI		-		• •
1	Total revenue (must equal Part VIII, column (A), line 12)	1		88,4	159,305
2	Total expenses (must equal Part IX, column (A), line 25)	2		87,9	79,867
3	Revenue less expenses Subtract line 2 from line 1	3		4	179,438
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) \cdot .	4		51,6	559,054
5	Net unrealized gains (losses) on investments	5		- 5	546,738
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9		2	227,903
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		51,8	319,657
Par	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				. 区
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or revie a separate basis, consolidated basis, or both	ewed on			
	Separate basis Consolidated basis Both consolidated and separate basis				1
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sep basis, consolidated basis, or both	arate			
	Separate basis Consolidated basis Both consolidated and separate basis				1
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversig audit, review, or compilation of its financial statements and selection of an independent accountant?	ht of the	2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain Schedule O	ın			1:
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	ne	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b		

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As Filed Data -

DLN: 93493107005126

OMB No 1545-0047

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

h

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1)nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public **Inspection**

		ne organization	Employer identification number			
Focus	on the	Family	95-3188150			
Pa	rt I	Reason for Public Charity Status (All organizations must complete this pa		tions		
		zation is not a private foundation because it is (For lines 1 through 11, check only one box				
1	Ť	A church, convention of churches, or association of churches described in section 170(b)	(1)(A)(i).			
2	Ė	A school described in section 170(b)(1)(A)(ii). (Attach Schedule E)	(-)(-)			
3	Ė	A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).			
4	į.	A medical research organization operated in conjunction with a hospital described in sect	, ,	iii). Ente	r the	
-	,	hospital's name, city, and state		,		
5	Γ	An organization operated for the benefit of a college or university owned or operated by a	governmental unit	describe	d ın	_
		section 170(b)(1)(A)(iv). (Complete Part II)				
6	Γ	A federal, state, or local government or governmental unit described in section 170(b)(1)	(A)(v).			
7	Γ	An organization that normally receives a substantial part of its support from a governmen	tal unit or from the	e general	public	
_	_	described in section 170(b)(1)(A)(vi). (Complete Part II)				
8	<u> </u>	A community trust described in section 170(b)(1)(A)(vi) (Complete Part II)				
9	굣	An organization that normally receives (1) more than 331/3% of its support from contribu		· ·	_	s
		receipts from activities related to its exempt functions—subject to certain exceptions, an				
		its support from gross investment income and unrelated business taxable income (less s	•	om busine	esses	
		acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part	III)			
10	Г	An organization organized and operated exclusively to test for public safety See section	509(a)(4).			
11	Γ	An organization organized and operated exclusively for the benefit of, to perform the functione or more publicly supported organizations described in section 509(a)(1) or section 5 the box that describes the type of supporting organization and complete lines 11e throug a Type I b Type II c Type III - Functionally integrated d T	09(a)(2) See sect h 11h	ion 509(a	a)(3).	Check
е	Γ	By checking this box, I certify that the organization is not controlled directly or indirectly other than foundation managers and other than one or more publicly supported organization section 509(a)(2)	,	•	•	
f		If the organization received a written determination from the IRS that it is a Type I, Type check this box		pporting (organız	zation,
g		Since August 17, 2006, has the organization accepted any gift or contribution from any of following persons?		ı		
		(i) A person who directly or indirectly controls, either alone or together with persons desc	ribed in (II)	44(:)	Yes	No
		and (III) below, the governing body of the supported organization?		11g(i)		<u> </u>
		(ii) A family member of a person described in (i) above?		11g(ii)		—
		(iii) A 35% controlled entity of a person described in (i) or (ii) above?		11g(iii)		l

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-9 above or IRC section (see	(iv) Is to organizate col (i) listo your gove docume	on in ted in rning	(v) Did you the organiz in col (i) o suppor	zatıon of your	(vi) Is t organizati col (i) orga in the U	on in anized	(vii) A mount of monetary support
		instructions))	Yes	No	Yes	No	Yes	No	
Total									

Provide the following information about the supported organization(s)

	(Complete only if you of Part III. If the organization	checked the bo	x on line 5, 7,	or 8 of Part I o	r if the organiza	ition failed to q	ualify under
S	ection A. Public Support	rtion rans to qu	diriy dilaci tile	teoto notea per	ovy predoc con	ipiete i di c IIII)	
	endar year (or fiscal year beginning in) ►	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")						
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column	1					
	(f)						
6	Public support. Subtract line 5 from line 4						
S	ection B. Total Support						
	endar year (or fiscal year beginning	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
7	in) ► A mounts from line 4						
8	Gross income from interest,						
9	dividends, payments received on securities loans, rents, royalties and income from similar sources Net income from unrelated						
	business activities, whether or not the business is regularly carried on						
10	Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
11	Total support (Add lines 7 through 10)						
12	Gross receipts from related activiti	es, etc (see inst	ructions)	<u> </u>	1	12	
13	First five years. If the Form 990 is this box and stop here						
14	ection C. Computation of Pub Public support percentage for 2013			11 column (f)		141	
15	Public support percentage for 2013	,		II, Column (1))		14	
	33 1/3% support test—2013. If the			on line 12 and 1	ina 14 ia 32 iian/	or more, check t	hie hov
b	and stop here. The organization qua 33 1/3% support test—2012. If the box and stop here. The organization 10%-facts-and-circumstances test-is 10% or more, and if the organiza	ilifies as a public organization did n qualifies as a p — 2013. If the org	ly supported orga not check a box oublicly supported anization did not	inization on line 13 or 16a, organization check a box on li	, and line 15 is 33 ne 13, 16a, or 16	1/3% or more, ch	eck this
b 18	in Part IV how the organization mee organization 10%-facts-and-circumstances test- 15 is 10% or more, and if the organization in Part IV how the organization private foundation. If the organization	ets the "facts-and - 2012. If the org nization meets th tion meets the "f	d-circumstances anization did not e "facts-and-circ acts-and-circum	' test The organi check a box on li umstances" test stances" test Th	zation qualifies a: ne 13, 16a, 16b, , check this box a le organization qu	s a publicly suppo or 17a, and line nd stop here. alifies as a public	orted ►
	instructions			. ,	,		▶ □

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🟲	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")	97,088,339	84,549,696	81,273,984	81,995,089	78,744,69	4 423,651,802
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose	9,430,903	7,867,211	6,420,140	5,382,919	6,256,67	3 35,357,846
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5	106,519,242	92,416,907	87,694,124	87,378,008	85,001,36	7 459,009,648
	A mounts included on lines 1, 2, and 3 received from disqualified persons	417,361	371,644	1,523,472	671,748	462,30	7 3,446,532
b	A mounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						0
c	Add lines 7a and 7b	417,361	371,644	1,523,472	671,748	462,30	7 3,446,532
8	Public support (Subtract line 7c						455,563,116
	from line 6)						1
	ction B. Total Support						
Cuic	beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
9	A mounts from line 6	106,519,242	92,416,907	87,694,124	87,378,008	85,001,36	7 459,009,648
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	2,212,863	1,775,473	1,881,564	2,120,153	3,064,34	11,054,393
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
С	Add lines 10a and 10b	2,212,863	1,775,473	1,881,564	2,120,153	3,064,34	11,054,393
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on		59,919		235,258	213,09	5 508,273
12	Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)	1,712,272	1,544,748	1,319,367	967,707	450,19	5,994,293
13	Total support. (Add lines 9, 10c, 11, and 12)	110,444,377	95,797,047	90,895,055	90,701,126	88,729,00	476,566,607
14	First five years. If the Form 990 is check this box and stop here	for the organizati	on's first, second	, thırd, fourth, or f	fifth tax year as a	a 501(c)(3) org	anization,
	ction C. Computation of Pul						
15	Public support percentage for 201			13, column (f))		15	95 590 %
16	Public support percentage from 20	12 Schedule A, P	art III, line 15			16	95 850 %
	ction D. Computation of Inv						
17	Investment income percentage for				n (f))	17	2 320 %
18	Investment income percentage fro					18	1 880 %
19a	33 1/3% support tests—2013. If the more than 33 1/3%, check this box						d line 17 is not ▶✓

33 1/3% support tests—2012. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18

is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV	Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).						
Facts And Circumstances Test							
Return Reference Explanation							
		Schodulo A / Form 000 o	000 E7) 201				

Schedule A (Form 990 or 990-EZ) 2013

DLN: 93493107005126

OMB No 1545-0047

Open to Public

SCHEDULE C (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ.

▶ See separate instructions. ▶ Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Inspection

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- ◆ Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- ◆ Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes" to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then

◆ Section 501(c)(4), (5), or (6) organizations Complete Part III Name of the organization Employer identification number

Foc	cus on the Family			95-318	8150)	
Par	t I-A Complete if the or	ganization is exempt und	er section 501(c) or is a section	n 527	7 organization.	
1	Provide a description of the or	ganızatıon's dırect and ındırect po	olitical campaign act	ivities in Part IV			
2	Political expenditures				 -	\$	
3	Volunteer hours						
Par	Complete if the or	ganization is exempt und	er section 501(c)(3).			
1		e tax incurred by the organization			F	\$	
2	Enter the amount of any excise	e tax incurred by organization ma	nagers under section	n 4955	•	\$	
3	If the organization incurred a s	section 4955 tax, did it file Form	4720 for this year?			☐ Yes ☐	No
4a	Was a correction made?					┌ Yes ┌	No
ь	If "Yes," describe in Part IV						
Par	t I-C Complete if the or	ganization is exempt und	er section 501(c), except section	on 50	01(c)(3).	
1	Enter the amount directly expe	ended by the filing organization fo	r section 527 exemp	ot function activities	•	\$	
2	Enter the amount of the filing of exempt function activities	organization's funds contributed t	o other organizations	s for section 527	٠	\$	
3	Total exempt function expendi	tures Add lines 1 and 2 Enter he	ere and on Form 112	0-POL, line 17b	•	\$	
4	Did the filing organization file I	Form 1120-POL for this year?				☐ Yes ☐	No
5	organization made payments l amount of political contribution	nd employer identification numbe For each organization listed, ente ns received that were promptly ar political action committee (PAC)	r the amount paid fro nd directly delivered	om the filing organiza to a separate politic	tion's al orga	funds Also enter the anization, such as a	:
	(a) Name	(b) Address	(c) EIN	(d) A mount paid filing organization funds If none, ent	on's	(e) A mount of policontributions receard and promptly and directly delivered separate politicorganization If no enter -0-	eived nd to a al

section 4911 tax for this year?

┌ Yes ┌ No

Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

Check	▶ □	if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN,	,
		expenses, and share of excess lobbying expenditures)	

B Check ► If the filing organization checked box A and "limited control" provisions apply

	Limits on Lobbying E (The term "expenditures" means ar		(a) Filing organization's totals	(b) Affiliated group totals
1a	Total lobbying expenditures to influence public o	pinion (grass roots lobbying)	699	
b	Total lobbying expenditures to influence a legisl	ative body (direct lobbying)	567	
c	Total lobbying expenditures (add lines 1a and 1i	o)	1,266	
d	Other exempt purpose expenditures		81,161,941	
e	Total exempt purpose expenditures (add lines 1	c and 1d)	81,163,207	
f	Lobbying nontaxable amount Enter the amount f	rom the following table in both	1,000,000	
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:		
	Not over \$500,000	20% of the amount on line 1e		
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000		
	Over \$17,000,000	\$1,000,000		
g	Grassroots nontaxable amount (enter 25% of lin	e 1f)	250,000	
h	Subtract line 1g from line 1a If zero or less, ent	er-0-	0	
i	Subtract line 1f from line 1c If zero or less, ente	r-0-	0	
j	If there is an amount other than zero on either lii	ne 1h or line 1i, did the organization file Form 472	0 reporting	

4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

	Lobbying Expendi	tures During 4	4-Year Avera	ging Period		
	Calendar year (or fiscal year beginning in)	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) Total
2a	Lobbying nontaxable amount	1,000,000	1,000,000	1,000,000	1,000,000	4,000,000
ь 	Lobbying ceiling amount (150% of line 2a, column(e))					6,000,000
c	Total lobbying expenditures	5,926	5,445	4,409	1,266	17,046
d	Grassroots nontaxable amount	250,000	250,000	250,000	250,000	1,000,000
е 	Grassroots ceiling amount (150% of line 2d, column (e))					1,500,000
f	Grassroots lobbying expenditures	0	0	0	699	699

or e. ctiv	filed Form 5768 (election under section 501(h)).	(a	1)		(b)
	ach "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbying ity.	Yes	No	.	A mount
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of				
а	Volunteers?				
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?				
C	Media advertisements?				
d	Mailings to members, legislators, or the public?				
e	Publications, or published or broadcast statements?				
f	Grants to other organizations for lobbying purposes?				
g	Direct contact with legislators, their staffs, government officials, or a legislative body?			_	
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?			_	
i	Other activities?			_	
j	Total Add lines 1c through 1i			_	
a 	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?				
b	If "Yes," enter the amount of any tax incurred under section 4912				
c d	If "Yes," enter the amount of any tax incurred by organization managers under section 4912 If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?	ı			
	t III-A Complete if the organization is exempt under section 501(c)(4), section 5	E01/c	\/E\	<u> </u>	oction
ŒII	501(c)(6).	JOI(C,	,,	01 3	
	W 1 1 1 1 1 1 1 2 2 2 2 2 2 2 2 2 2 2 2		ſ		Yes
L	Were substantially all (90% or more) dues received nondeductible by members?			1	+-+
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?		-	2	├
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?	F04/-Y	\	3	
ÆΠ	t III-B Complete if the organization is exempt under section 501(c)(4), section 5501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "line 3, is answered "Yes."				
	Dues, assessments and similar amounts from members	1			
	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).				
•	Current year	2a			
	Carryover from last year				
		2b			
a b c	Total	2c			
a b c	Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	\vdash			
a b c	Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess	2c			
a b c	Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and	2c			
a b c 3	Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess	2c 3			
ь с 3 4	Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	2c 3			
a b c S 4	Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? Taxable amount of lobbying and political expenditures (see instructions)	2c 3 4 5	Part I	I-A,	line 2, a
a b c 3	Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? Taxable amount of lobbying and political expenditures (see instructions) art IV Supplemental Information Evident the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated ground)	2c 3 4 5	Part I	I-A,	line 2, a
a b c 3	Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? Taxable amount of lobbying and political expenditures (see instructions) art IV Supplemental Information Evide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated grount II-B, line 1 Also, complete this part for any additional information	2c 3 4 5	Part I	I-A,	line 2, a
a b c 3 4	Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? Taxable amount of lobbying and political expenditures (see instructions) art IV Supplemental Information Evide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated grount II-B, line 1 Also, complete this part for any additional information	2c 3 4 5	Part I	I-A,	line 2, a

201104410 0 (101111 330 01 330 12) 2013	i age -i	
Part IV Supplemental Information	on <i>(continued)</i>	
Return Reference	Explanation	

Schedule D (Form 990) 2013

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493107005126

OMB No 1545-0047

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ▶ Attach to Form 990. ▶ See separate instructions. ▶ Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public

anai i	Revenue dervice				Inspec	GIOII
	e of the organization s on the Family			oloyer identifica	ntion numbe	er
Par	organizations Maintaining Donor Adviorganization answered "Yes" to Form 990,				. Comple	te if the
		(a) Donor advised funds		(b) Funds and	other accou	ınts
٦	Total number at end of year					
A	Aggregate contributions to (during year)					
A	Aggregate grants from (during year)					
A	Aggregate value at end of year					
	Did the organization inform all donors and donor advisor funds are the organization's property, subject to the org		nor adv	ısed	┌ Yes	┌ No
	Did the organization inform all grantees, donors, and dor used only for charitable purposes and not for the benefit conferring impermissible private benefit?				┌ Yes	┌ No
irt	Conservation Easements. Complete if t	he organization answered "Yes"	to Forr	n 990, Part I\	/, line 7.	
	Purpose(s) of conservation easements held by the organ Preservation of land for public use (e g , recreation o Protection of natural habitat Preservation of open space Complete lines 2a through 2d if the organization held a complete lines 2.	Preservation of a	certifie	ed historic struc	ture	
	easement on the last day of the tax year	7				
				Held at the	End of the	Year
	Total number of conservation easements		2a			
	Total acreage restricted by conservation easements		2b			
	Number of conservation easements on a certified histor	ıc structure ıncluded ın (a)	2c			
	Number of conservation easements included in (c) acqu historic structure listed in the National Register	ired after 8/17/06, and not on a	2d			
	Number of conservation easements modified, transferre the tax year -	d, released, extinguished, or terminat	ed by tl	he organızatıon	during	
	Number of states where property subject to conservatio	n easement is located ►				
	Does the organization have a written policy regarding th enforcement of the conservation easements it holds?	e periodic monitoring, inspection, hai	ndling o	f violations, and	┌ Yes	┌ No
	Staff and volunteer hours devoted to monitoring, inspect	ting, and enforcing conservation ease	ements (during the year		
	A mount of expenses incurred in monitoring, inspecting, ▶ \$	and enforcing conservation easemen	ts durın	g the year		
	Does each conservation easement reported on line 2(d) and section 170(h)(4)(B)(ii)?	above satisfy the requirements of se	ection 1	70(h)(4)(B)(ı)	┌ Yes	┌ No
	In Part XIII, describe how the organization reports cons balance sheet, and include, if applicable, the text of the the organization's accounting for conservation easemen	footnote to the organization's financia				
rt	Organizations Maintaining Collections Complete if the organization answered "Ye		or Ot	her Similar	Assets.	
	If the organization elected, as permitted under SFAS 11 works of art, historical treasures, or other similar assets service, provide, in Part XIII, the text of the footnote to	6 (ASC 958), not to report in its reve s held for public exhibition, education	, or rese	earch in furthera		
,	If the organization elected, as permitted under SFAS 11 works of art, historical treasures, or other similar assets service, provide the following amounts relating to these	s held for public exhibition, education				lıc
	(i) Revenues included in Form 990, Part VIII, line 1			► \$		
	(ii) Assets included in Form 990, Part X			► \$	2	42,500
	If the organization received or held works of art, historic following amounts required to be reported under SFAS 1					-
	Revenues included in Form 990, Part VIII, line 1			> \$		
)	Assats included in Form 990. Part V			b ¢		

Part	Organizations Maintaining Co	llections of Art, I	Histor	ical Tr	eası	ires, or O	the	r Similar As:	sets (c	ontinued)
3	Using the organization's acquisition, access collection items (check all that apply)	on, and other records	, check	any of t	he fol	lowing that a	re a	significant use	of its	
а	Public exhibition		d [Loan	orexc	hange progr	ams			
b	Scholarly research		е Г	Other						
c	Preservation for future generations									
4	Provide a description of the organization's co Part XIII	ollections and explain	how the	ey furthe	r the	organızatıon	's ex	empt purpose II	n	
5	During the year, did the organization solicit of									<u> </u>
Dar	assets to be sold to raise funds rather than t t IV Escrow and Custodial Arrang								Yes	✓ No
T.C.II	Part IV, line 9, or reported an an					ii aliswelet	a 1'	es to roilli 2		
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?	ıan or other ıntermedı	ary for	contribu	tions	or other ass	ets r		_ Yes	┌ No
b	If "Yes," explain the arrangement in Part XII	I and complete the fo	llowing	table		_				
						-	_	Am	ount	
С.	Beginning balance					-	1c			
d	Additions during the year					 	1d			
e f	Distributions during the year					-	1e			
f	Ending balance	000 5				L	1f			
2a	Did the organization include an amount on Fo								Yes	┌ No
Ь	If "Yes," explain the arrangement in Part XII								<u></u>	
Pa	rt V Endowment Funds. Complete	f the organization a (a)Current year	answei (b)Prior						(e)Four v	ears back
1a	Beginning of year balance	149,273	(B) Hor	133,262	<i>D</i> (c):	115,751		114,758	(C) our y	106,399
ь	Contributions									
c	Net investment earnings, gains, and losses	7,232		16,011		17,511		993		8,359
d	Grants or scholarships									
е	Other expenditures for facilities and programs									
f	Administrative expenses	456 505		440.272		422.262		445 754		444.750
g	End of year balance	156,505		149,273		133,262		115,751		114,758
2	Provide the estimated percentage of the curi	ent year end balance	(line 1	g, colum	n (a))	held as				
а	Board designated or quasi-endowment 🕨									
b	Permanent endowment ► 58 150 %									
С	Temporarily restricted endowment • 41 8 The percentages in lines 2a, 2b, and 2c shot	350 % uld equal 100%								
3a	Are there endowment funds not in the posses	ssion of the organizati	on that	are held	anda	admınıstered	lfor	the		
	organization by							2-7	Yes	_
	(i) unrelated organizations (ii) related organizations				•		•	3a(3a(i		No No
b	If "Yes" to 3a(ii), are the related organization			dule R?	٠		٠	3b	_	
4	Describe in Part XIII the intended uses of th	·								
Par	t VI Land, Buildings, and Equipme		e orga	nızatıor	ans	wered 'Yes	' to	Form 990, Pa	rt IV, lı	ne
	11a. See Form 990, Part X, line 3 Description of property	LU.) Cost or sıs (ınvest		(b)Cost or ot basis (othe		(c) Accumulated depreciation	(d) Bo	ook value
10	Land					9 200	064		+-	8 300 064
	Land					8,390, 53,700,		31,786,167	,	8,390,064 21,914,561
	Leasehold improvements		. \vdash			33,700,	, 20	31,700,107	+	-1,717,301
	Equipment		. $dash$			34,515,	610	31,887,968	;	2,627,642
	Other					6,054		5,707,670	+	346,902
	I. Add lines 1a through 1e <i>(Column (d) must e</i>	qual Form 990, Part X,	column	(B), line	10(c).)	•	.	+	33,279,169
		·						Schedule D	(Form 9	990) 2013

Part VII Investments—Other Securities. Com	plete if the organization a	answered 'Yes' to For	m 990, Part IV, line 11b.
See Form 990, Part X, line 12. (a) Description of security or category	(b)Book value	(c) Method of v	aluation
(including name of security)		Cost or end-of-year	
(1)Financial derivatives			
(2)Closely-held equity interests			
(3)Other (A) Gift Annuities - CA	562,477	С	
(B) Gift Annuities - WI	122,477	C	
(C) Gift Annuities - Natl	4,311,872	С	
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	4,996,826		
Part VIII Investments—Program Related. Con	•		orm 990, Part IV, line 11c.
See Form 990, Part X, line 13.	1 (2.5.1.1.		
(a) Description of investment	(b) Book value	(c) Method of va Cost or end-of-year	
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)			
Part IX Other Assets. Complete if the organization	answered 'Yes' to Form 990	, Part IV, line 11d See	Form 990, Part X, line 15
(a) Descrip			(b) Book value
(1) Website and Film Prod Costs - Net			4,529,536
(2) CSV of Life Insurance Policy			6,185,360
(3) Misc Other Assets			24,812
(4) Endowment Funds (5) Construction in Progress			156,505 326,740
(5) Construction in Frogress			320,740
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15	.)		11,222,953
Part X Other Liabilities. Complete if the organ	nization answered 'Yes' to	Form 990, Part IV,	line 11e or 11f. See
Form 990, Part X, line 25. (a) Description of liability	(b) Book value		
Federal income taxes			
Deferred Annuities	2,658,938		
	, ,		
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	2,658,938		

Par	Reconciliation of Revenue per Audited Financial Statements With Revenue per the organization answered 'Yes' to Form 990, Part IV, line 12a.	er Re	eturn Complete if
1	Total revenue, gains, and other support per audited financial statements	1	88,882,750
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIII)		
e	Add lines 2a through 2d	2e	423,445
3	Subtract line 2e from line 1	3	88,459,305
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIII)		
c	Add lines 4a and 4b	4c	0
5	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)	5	88,459,305
Part	Reconciliation of Expenses per Audited Financial Statements With Expenses if the organization answered 'Yes' to Form 990, Part IV, line 12a.	per	Return. Complete
1	Total expenses and losses per audited financial statements	1	88,950,054
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
b	Prior year adjustments		
c	Other losses		
d	Other (Describe in Part XIII)		
e	Add lines 2a through 2d	2e	970,183
3	Subtract line 2e from line 1	3	87,979,871
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIII)		
C	Add lines 4a and 4b	4c	-4
5	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)	5	87,979,867
Part	XIII Supplemental Information		
Part	ide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, V , line 4, Part X , line 2, Part X I, lines 2d and 4b, and Part X II, lines 2d and 4b. Also complete this part to part		e any additional
	Return Reference Explanation		
Part I	II, Line 4 Paintings and sculptures created by Christian artists are on display throu buildings. These works of art reflect the artist's expression of the beauty of expression of God's love in our relationships with Him and other Christian.	of God	
Part V	This is a permanent endowment with no restriction on the use of any earned year balance indicated on Schedule D, Part V, Line 1g, consists of a perm		

	buildings These works of art reflect the artist's expression of the beauty of God's creation and the expression of God's love in our relationships with Him and other Christians
Part V, Line 4	This is a permanent endowment with no restriction on the use of any earned income. The end of the year balance indicated on Schedule D, Part V, Line 1g, consists of a permanent endowment of \$91,000 (also classified as Permanently Restricted Net Assets on Form 990, Part X, Line 29) and accumulated undesignated endowment earnings of \$65,505
Part X, Line 2	Footnote for uncertain tax positions under FIN 48 The financial statement effects of a tax position taken or expected to be taken are recognized in the consolidated financial statements when it is more likely than not, based on the technical merits, that the position will be sustained upon examination Interest and penalties, if any, are included in expenses in the consolidated statements of activities As of September 30 2014, Focus had no uncertain tax positions that qualify for recognition or disclosure in the consolidated financial statements. Focus is generally no longer subject to U.S federal and state income tax examinations by tax authorities for years before 2011.
Part XI, Line 2d - Other Adjustments	Cost of goods sold 970,183
Part XII, Line 2d - Other Adjustments	Cost of goods sold 970,183
Part XII, Line 4b - Other Adjustments	Rounding -4
	Schedule D (Form 990) 2013

	<u> </u>	
Part XIII	Supplemental Info	ormation (continued)
Ret	turn Reference	Explanation

Schedule D (Form 990) 2013

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As Filed Data -

DLN: 93493107005126

SCHEDULE F (Form 990)

Department of the Treasury

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" to Form 990,
Part IV, line 14b, 15, or 16.

► Attach to Form 990. ► See separate instructions.

▶ Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2013

Open to Public Inspection

Internal Revenue Service				Inspection						
	e of the organizations on the Family	on				Employer ident	ification number			
						95-3188150				
Pa			n on Activitie t IV, line 14b.		ne United States. Co	omplete if the organiz	zation answered			
1	For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?									
2	For grantmake assistance outs			ganızatıon's pı	rocedures for monitorii	ng the use of its gran	ts and other			
3	Activites per Reg	iion (The follow	ing Part I, line 3	table can be du	uplicated if additional spa	ice is needed)				
	(a) Regior	1	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region				
(1)	Central America Caribbean	and the	0	0	Grants to recipients located in region		547,100			
(2)	East Asia and the	e Pacıfıc	0	0	Grants to recipients located in region		322,624			
(3)) Middle East and I	North Africa	0	0	Grants to recipients located in region		703,002			
(4)	North America		0	0	Grants to recipients located in region		50			
(5)) Sub-Saharan Afrı Benın, Botswana,		0	0	Grants to recipients located in region		149,999			
3a	Sub-total		0	0	_		1,722,775			
b	 Total from contine to Part I 	uation sheets	0	0			C			
c	Totals (add lines	3a and 3b)	0	0			1,722,775			

Part III Grants a	and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" to Form 99	₽0,
Part IV, I	ine 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.	

							_	
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1) See Add'l Data								
(2)								
(3)								
(4)								
(5)								
(6)								
(7)								
(8)								
(9)								
(10)								
(11)								
(12)								
(13)								
(14)								
(15)								
(16)								
(16)								

Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16.

Part III can be	duplicated if addit	tional space is ne	eded.				
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) A mount of cash grant	(e) Manner of cash disbursement	(f) A mount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1)							, , ,
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							
(13)							
(14)							
(15)							
(16)							
(17)							
(18)							
	•			•	•		

Part IV Foreign Forms

1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes,"the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	Γ	Yes	V	No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A)	Г	Yes	V	No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)	Г	Yes	<u>ح</u> ا	No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)	Г	Yes	V	. No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships. (see Instructions for Form 8865)	Г	Yes	দ	. No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713).	Г	Yes	V	. No

Schedule F (Form 990) 2013

Schedule F (Form 990) 2013 Page **5**

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

990 Schedule F, Supplemental Information

Return Reference	Explanation
Part I, Line 2	Focus on the Family monitors the activities and uses of provided funds through quarterly impact reports and review of financial reports

990 Schedule F, Supplemental Information

Return Reference	Explanation
	Focus on the Family accounts for foreign expenditures according to the accrual basis of ac counting using expense reports and other appropriate documentation

Additional Data

Software ID: Software Version:

EIN: 95-3188150

Name: Focus on the Family

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(1) Method of valuation (book, FMV, appraisal, other)
		East Asia and the Pacific	Parenting help and evangelism	73,934	Wire Transfer			Book
		the Carıbbean	Radio broadcasting, values education, parenting help and evangelism	543,271	Wire Transfer	3,829	Website hosting and books & materials	Book
		East Asia and the Pacific	Strengthening marriages and values education	12,000	Wire Transfer			Book
		East Asia and the Pacific	Values education	33,469	Wire Transfer	531	Books & materials	Book

Form 990 Schedule F Part II		- Grants or Entiti	es Outside The Un	ited States		_		· .
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraısal, other)
		Pacıfic	Strengthening marriages, values education, and family ministry	,	Wire Transfer	3,774	Books & materials	Book
		East Asia and the Pacific	Sanctitly of life outreach	25,000	Wire Transfer	1 ' 1	Website hosting and books & materials	Book
			Orphan care, values education, and radio broadcasts	148,483	Wire Transfer	1,516	Books & materials	Book
		East Asia and the Pacific	Values education	30,000	Wire Transfer			Book

Form 990 Scheau	-orm 990 Schedule F Part II - Grants or Entities Outside The United States									
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraısal, other)		
		North Africa	Worldview training, values education, and strengthening marriages	277,812	Wire Transfer	1	Wesite hosting and books & materials	Book		
		North Africa	Aid to refugee families and parenting help	421,002	Wire Transfer			Book		

DLN: 93493107005126

Inspection

SCHEDULE G (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Fundraising or Gaming Activities Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Supplemental Information Regarding

Attach to Form 990 or Form 990-EZ. See separate instructions.

► Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization Focus on the Family

Employer identification number

Part I Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part. Indicate whether the organization raised funds through any of the following activities Check all that apply ✓ Mail solicitations e 🔽 Solicitation of non-government grants Internet and email solicitations Solicitation of government grants Phone solicitations □ Special fundraising events In-person solicitations Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services?

If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization

(i) Name and address of Individual or entity (fundraiser)	(ii) Activity	fundrai: cust cont	Did ser have ody or crol of outions?	(iv) Gross receipts from activity	(v) A mount paid to (or retained by) fundraiser listed in col (i)	(vi) A mount paid to (or retained by) organization
		Yes	No			
Tandon Partners LLC 3226 129th Ave NE	Fundraising Consulting		No	0	79,136	-79,136
Bellevue, WA 98005						
3						
4						
5						
6						
7						
8						
9						
10						
Total			>		79,136	-79,136

List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing

AL, AK, AZ, AR, CA, CO, CT, DE, FL, GA, HI, ID, IL, IN, IA, KS, KY, LA, ME, MD, MA, MI, MN, MS, MO, MT, NE, NV, NH, NJ, NM, NY, NC, ND, OH, OK, OR, PA, RI, SC, SD, TN, TX, UT, VT, VA, WA, WV, WI, WY, DC

Pa	rt II	Fundraising Events. Com more than \$15,000 of fundra events with gross receipts g	aising event contribu							
			(a) Event #1	(b) Event #2	(c) O ther events	(d) Total events (add col (a) through col (c))				
als.			(event type)	(event type)	(total number)					
Revenue	1	Gross receipts								
έVe	2	Less Contributions								
<u>~</u>	3	Gross income (line 1 minus line 2)								
	4	Cash prizes								
ம	5	Noncash prizes								
anse.	6	Rent/facility costs								
Expenses	7	Food and beverages .								
Direct	8	Entertainment								
ā	9	Other direct expenses .								
	10	Direct expense summary Add line	es 4 through 9 ın colum	n (d)	•	()				
	11	Net income summary Subtract lir	ne 10 from line 3, colum	n (d)						
Par	t II	Gaming. Complete if the or \$15,000 on Form 990-EZ, lir		"Yes" to Form 990, Pa	rt IV, line 19, or rep	orted more than				
Revenue			(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col (a) through col (c))				
Rey	1	Gross revenue				(6)				
	2	Cash prizes								
Expenses	3	Non-cash prizes								
	4	Rent/facility costs								
Direct	5	Other direct expenses								
	6	Volunteer labor	┌ Yes% ┌ No		Г Yes%	_				
	7	Direct expense summary Add lines	s 2 through 5 ın column	(d)						
	8	Net gaming income summary Subti	ract line 7 from line 1, c	olumn (d)	<u> </u>					
9 Enter the state(s) in which the organization operates gaming activities a Is the organization licensed to operate gaming activities in each of these states?										
b	If "No," explain									
10a b	Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? Yes No If "Yes," explain									
]				

Does	s the organization operate gaming activiti	ues with nonmembers?		┏.	. F.,
12	Is the organization a grantor, beneficiar				es i no
	formed to administer charitable gaming			•	Г., Г.,
13	Indicate the percentage of gaming activ				I Yes I No
a	The organization's facility			13a	%
a b	An outside facility				
14	Enter the name and address of the pers				
	Enter the name and address of the pers	on mio prepares the o	rgamzation o gammig, opecial circuito i	Jooks and records	
	Name 🟲				
	Address 🏲				
15a	Does the organization have a contract v			=	
	revenue?				l Yes I No
Ь	If "Yes," enter the amount of gaming re			and the	
	amount of gaming revenue retained by t				
С	If "Yes," enter name and address of the	third party			
	Name 🟲				
	Address ▶				
16	Gaming manager information				
	Name ▶				
	Gaming manager compensation 🟲 \$				
	Description of services provided 🕨				
		– Employee	_		
17	Mandatory distributions	⊏mpioyee	Independent contracto	Γ	
17 a	Is the organization required under state	law to make charitah	le distributions from the gaming proce	eds to	
u	retain the state gaming license?				Γ _{Yes} Γ _{No}
ь	Enter the amount of distributions requir				I Yes I No
	in the organization's own exempt activit		·	3 or spene	
Pa	rt IV Supplemental Informatio	n. Provide the expl b, 15c, 16, and 17b	lanations required by Part I, line , as applicable. Also complete th		
	Return Reference		Explanation		
			· · · · · · · · · · · · · · · · · · ·		

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Schedule I

(Form 990)

Internal Revenue Service

Name of the organization

Focus on the Family

DLN: 93493107005126

OMB No 1545-0047

Employer identification number

95-3188150

Governments and Individuals in the United States Department of the Treasury

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. Attach to Form 990 ▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

Grants and Other Assistance to Organizations,

Open to Public **Inspection**

General Informatio	n on Grants and	ASSISTATICE					
 Does the organization maintain the selection criteria used to aw Describe in Part IV the organization 	ard the grants or ass	ıstance?	·				✓ Yes
Part II Grants and Other As Form 990, Part IV, line							es" to
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grar or assistance
See Additional Data Table							

2	Enter total number of section 501	(c)(3) and governm	ent organizations liste	d in the line 1 table.				$\overline{}$		$\overline{}$		<u> </u>	

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Schedule I (Form 990) 2013

Part I, Line 2

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

e	(b) Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance						
	138	40,540		Book							
i to	21		9,850	Book	Provision of services for individuals						
	20085		914,593	Book	Books & materials						
Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.											
Return Reference Explanation											
	format	recipients 138 to 21 20085 formation. Provide the info	recipients 138 40,540 to 21 20085 formation. Provide the information required in Page 1	recipients cash grant non-cash assistance 138 40,540 to 21 9,850 20085 914,593 formation. Provide the information required in Part I, line 2, Part III,	recipients cash grant non-cash assistance FMV, appraisal, other) 138 40,540 Book 21 9,850 Book 20085 914,593 Book formation. Provide the information required in Part I, line 2, Part III, column (b), and any other						

how the requested funds are going to be used. We also monitor the activities involved and request follow-up info as necessary

These requests for financial assistance are for a specific activity that is in agreement with our charitable purpose. We discuss the project involved and

Schedule I (Form 990) 2013

Additional Data

Software ID:

Software Version:

EIN: 95-3188150

Name: Focus on the Family

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Amnion CPC 2251 Garrett Road Drexel Hill, PA 19026	23-2223022	501(c)(3)	9,500				Training

Form 990, Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States												
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance					
Assist Pregnancy Center 5101-D Backlick Road Annandale, VA 22003	54-1540093	501(c)(3)	8,960				Training					

Form 990, Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States												
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance					
AWC Pregnancy Center 100 TradeCenter Suite 625 Revere, MA 02151	22-3196616	501(c)(3)	13,200				Training					

Form 990, Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States												
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance					
Choices Pregnancy Center 626 Fifth Avenue Coraopolis,PA 15108	25-1528068	501(c)(3)	6,400				Training					

Form 990, Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States												
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance					
ClarisWestside Pregnancy Clinics 11500 W Olympic Blvd Ste 570 Los Angeles,CA 90064	95-4806856	501(c)(3)		25,178	Purchase price		Provide medical equipment					

Form 990, Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States											
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance				
Cornerstone Pregnancy Center 2025 Culver Road Orlando,FL 32817	45-3910018	501(c)(3)	9,500				Training				

form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States											
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance				
Heartline Pregnancy Center 1515 Provident Drive Suite 180 Warsaw,IN 46580	35-1620996	501(c)(3)	6,400				Training				

Form 990, Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States												
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance					
Hope Pregnancy Centers Inc dba Hope Women's Centers 991 SW 71 Avenue N Lauderdale,FL 33060	65-0213258	501(c)(3)		19,527	Purchase price		Provide medical equipment					

form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
Hope Pregnancy Centers Inc dba Hope Women's Centers 991 SW 71 Avenue N Lauderdale,FL 33060	65-0213258	501(c)(3)	3,200				Training		

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
Kleburg County Pregnancy Resource Center PO Box 281 Kıngsville,TX 78363	45-2549217	501(c)(3)	6,400				Training		

form 990,Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
Life Centers of Ventura County 522 North A Street Ste A Oxnard, CA 93030	90-0048781	501(c)(3)	13,200				Training		

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
Life Choices 20 West Mountain View Avenue Longmont, CO 80501	74-2345974	501(c)(3)	6,400				Training		

Form 990,Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
Life Choices Inc 5575 Raleigh LaGrange Memphis,TN 38124	62-1281799	501(c)(3)		23,099	Purchase price		Provide medical equipment		

Form 990,Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
Midtown Pregnancy Support Center 110 E 40th Street Ste 706 New York, NY 10016	13-3771206	501(c)(3)		26,747	Purchase price		Provide medical equipment			

Form 990,Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
Options 360 Pregnancy Clinic 5500 NE 109th Court Suite C Vancouver, WA 98662	27-0059405	501(c)(3)	13,200				Training		

Form 990,Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
Pregnancy Center of Pinellas County 8001 66th Street North Pinellas Park,FL 33781	59-2588366	501(c)(3)		19,527	Purchase price		Provide medical equipment		

Form 990,Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
Pregnancy Decision Health Center 49 Hill Road North Pickerington, OH 43147	31-1002913	501(c)(3)		25,300	Purchase price		Provide medical equipment		

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
Pregnancy Resource Centers 509 S Kentucky Evansville,IN 47714	31-1191608	501(c)(3)	13,200				Training		

Form 990, Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
Pregnancy Resources Inc 165 Babcock Street Melbourne,FL 32935	59-2542341	501(c)(3)		23,099	Purchase price		Provide medical equipment		

-orm 990,Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
Pregnancy Support Services of Wake Forest 853 Durham Road Suite I Wake Forest, NC 27587	56-2164060	501(c)(3)		20,329	Purchase price		Provide medical equipment		

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
Real Choices Pregnancy Care Center 1285 Centaur Village Dr Boulder, CO 80026	84-1097182	501(c)(3)	13,200				Training		

Form 990,Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
Safe Harbor PMCSav-A-Lıfe 813 E Gadsden St Pensacola,FL 32501	59-2941896	501(c)(3)		19,527	Purchase price		Provide medical equipment		

-orm 990,Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
Sanctity of Life Ministries 8800 E Pear Tree Village Court Alexandria, VA 22030	54-1377782	501(c)(3)		19,528	Purchase price		Provide medical equipment			

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
SCV Pregnancy Center 23838 Valencia Blvd Ste 270 Valencia, CA 91355	95-4069854	501(c)(3)		19,528	Purchase price		Provide medical equipment		

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
The Care Center 1930 Veterans Memorial Hwy Ste 15 Islandia,NY 11749	11-3001793	501(c)(3)	20,700				Training		

form 990,Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
TLC Pregnancy Services 825 Dundee Avenue Elgin,IL 60120	36-3693224	501(c)(3)	6,400				Training		

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
Adopt Colorado Kids Inc 541 E Garden Dr Room Unit N Windsor, CO 80550	45-5558052	501(c)(3)	15,000		Book		A doption		

orm 990,Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
Ethics & Religious Liberty Commission 901 Commerce St Ste 550 Nashville,TN 37203	62-6007072	501(c)(3)	15,500		Book		Conference sponsorship		

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
Faith & Law Institute 5272 Lyngate Court Ste 200 Burke, VA 22015	54-1544718	501(c)(4)	7,000		Book		Event sponsorship		

orm 990,Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
The Family Foundation of Virginia 919 E Main St Ste 1110 Richmond, VA 23219	52-1425355	501(c)(3)	51,375		Book		Organizational support		

Form 990, Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
Indiana Family Institute Inc 140 North First St Zionsville, IN 46077	35-1790240	501(c)(3)	10,000		Book		Organizational support		

form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
Motor Racing O utreach Inc 5555 Concord Parkway South Concord,NC 28027	58-1859610	501(c)(3)	10,000		Book		Organizational support		

Form 990,Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States							
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
National Institute of Family and Life Advocates 5610 Southpoint Centre Blvd Fredericksburg, VA 22401	54-1673492	501(c)(3)	19,000		Book		Support of pregnancy centers

Form 990,Schedule I, Pa	<u>rt II, Grants ar</u>	<u>id Other Assistanc</u>	e to Governments	and Organization	<u>s in the United Sta</u>	tes	
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Overlake Christian Church 9900 Willows Rd NE Redmond, WA 98052	91-0863908	501(c)(3)	10,000		Book		Event sponsorship

Form 990,Schedule 1, Pa	rt II, Grants an	d Otner Assistance	e to Governments	and Organizations	s in the United Sta	tes	
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Shaohannah's Hope Inc dba Show Hope 230 Franklin Rd 11JJ Franklin,TN 37064	32-0011220	501(c)(3)	29,924		Book		O rphan care

Form 990,Schedule 1, Pa	<u>rt II, Grants an</u>	<u>a Otner Assistanc</u> e	<u>a to Governments</u>	and Organizations	<u>s in the United Sta</u>	tes	
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Texas Christian University TCU Box 297011 Fort Worth,TX 76129	75-0827465	501(c)(3)	75,000		Book		Orphan care

Form 990,Schedule 1, Pa	rt II, Grants an	<u>a Otner Assistance</u>	e to Governments	and Organizations	s in the United Sta	tes	
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
RezilientKidz 8675 Explorer Dr Colorado Springs, CO 80920	45-2158585	501(c)(3)	114,743		Book		Parenting support

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DLN: 93493107005126

OMB No 1545-0047

Open to Public Inspection

Schedule J (Form 990)

Department of the Treasury

Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

Compensation Information

► Complete if the organization answered "Yes" to Form 990, Part IV, line 23. ► Attach to Form 990. ► See separate instructions.

▶ Information about Schedule J (Form 990) and its instructions is at <u>www.irs.gov/form990</u>.

Name of the organization Focus on the Family

Employer identification number

95-3188150

Pa	rt I Questions Regarding Compensation			
			Yes	No
1a	Check the appropiate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items			
	First-class or charter travel Housing allowance or residence for personal use			
	▼ Travel for companions			
	▼ Tax idemnification and gross-up payments			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	Yes	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?	2	Yes	
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III			
	▼ Compensation committee			
	☐ Independent compensation consultant ☐ Compensation survey or study			
	Form 990 of other organizations A pproval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization			
а	Receive a severance payment or change-of-control payment?	4a		Νo
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		Νo
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4 c		Νo
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of			
а	The organization?	5a		Νo
	Any related organization?	5b		No
_	If "Yes," to line 5a or 5b, describe in Part III			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of			
а	The organization?	6a		Νo
b	Any related organization?	6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7		No
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was			
	subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe			
	ın Part III	8		Νo
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title		(B) Breakdown of	W-2 and/or 1099-MIS	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
		(i) Base compensation	(ii) Bonus & ıncentıve compensatıon	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	reported as deferred in prior Form 990
(1)James D Daly President / CEO	(i) (ii)	226,174 0	3,876 0	938 0	14,029 0	16,972 0	261,989 0	0
(2)Daniel R Mellema Treasurer/CFO	(i) (ii)	144,452 0	1,700 0	0 0	9,058 0	16,963 0	172,173 0	0 0
(3)Ken Windebank Chief Operating Officer	(i) (ii)	163,548 0	300	670 0	0	16,971 0	181,489 0	0
(4)Robert Wood Chief Information Officer	(i) (ii)	146,541 0	1,700 0	0	9,228	16,971 0	174,440 0	0
(5)Tım Goeglein Vice President	(i) (ii)	143,190 0	671 0	0	4,285 0	16,968 0	165,114 0	0 0
(6)Joel Vaughan Chief Staff Officer	(i) (ii)	137,649 0	237 0	34 0	8,723 0	16,950 0	163,593 0	0
(7)Jim Mhoon Vice President	(i) (ii)	115,980 0	17,567 0	0 0	7,321 0	16,840 0	157,708 0	0 0
(8)Michele Wilson Vice President	(i) (ii)	131,027 0	200 0	423 0	8,151 0	12,021	151,822 0	0
(9)Stanley R John Sr Vice President	(i) (ii)	125,785 0	000	35,435 0	7,825 0	12,704 0	181,749 0	0 0

Schedule J (Form 990) 2013

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II

Also complete this part for any additional information

Return Reference	Explanation
,	Jim Daly has flown first-class for international travel and occasionally for domestic flights. Travel for companions was provided to Jim Daly and Tim Goeglein. The non-business cost of companion travel is included in employee's reportable compensation. On an annual basis, the organization calculates the cost of laptop and tablet computers provided to the disqualified individuals. This calculated amount is grossed up for any tax impact and included in employee's reportable compensation.
	The Compensation Committee of the Board of Directors determines compensation of the organization's CEO by reviewing comparability data and contemporaneous documentation. These deliberations and decisions regarding officer compensation are documented annually. The voting members of this committee are independent directors of the organization.

Schedule J (Form 990) 2013

Additional Data

Software ID: Software Version:

EIN: 95-3188150

Name: Focus on the Family

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

ı 					(
(A) Name	Į	(B) Breakdown of	of W-2 and/or 1099-MIS	SC compensation	(C) Deferred	(D) Nontaxable	(E) Total of columns	(F) Compensation reported in prior Form
		(i) Base Compensation	(ii) Bonus & ıncentive compensation	(iii) O ther compensation	compensation	benefits	(B)(ı)-(D)	990 or Form 990-EZ
James D Daly President / CEO	(I) (II)	1	3,876 0	938	14,029 0	16,972 0	261,989	0
Daniel R Mellema Treasurer/CFO	(I) (II)		1,700	0	9,058 0	16,963 0	172,173 0	0
Ken Windebank Chief Operating Officer	(I)	(I	300	670 0	0	16,971 0	. 181,489) 0	, ,
Robert Wood Chief Information Officer	(I) (II)		1,700 0	0	9,228 0	16,971 0	. 174,440) 0	, ,
Tim Goeglein Vice President	(I) (II)		671 0	0	4,285 0	16,968 0	165,114 0	, 0
Joel Vaughan Chief Staff Officer	(I) (II)) 137,649) 0	237	34 0	8,723 0	16,950 0	163,593	0
Jim Mhoon Vice President	(I) (II)	1	17,567 0	0	7,321 0	. 16,840) 0	157,708 0	0
Michele Wilson Vice President	(I) (II)	1 1	200	423	8,151 0	12,021	. 151,822) 0	0
Stanley R John Sr Vice President	(I) (II)		0	35,435 0	7,825 0	12,704	181,749	, O

DLN: 93493107005126

OMB No 1545-0047

Open to Public Inspection

Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Transactions with Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions. ▶Information about Schedule L (Form 990 or 990-EZ) and its instructions is at

www.irs.gov/form990. Name of the organization **Employer identification number**

Focus on the Family 95-3188150 Part I Excess Benefit Transactions (section 501(c)(3) and section 501(c)(4) organizations only). Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b (a) Name of disqualified person (b) Relationship between disqualified (c) Description of transaction (d) Corrected? person and organization Yes 2 Enter the amount of tax incurred by organization managers or disqualified persons during the year under section 3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization Part II Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26, or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22 (g) In (a) Name of (b) (d) Loan to (e)Original (f)Balance (i)Written (c) (h) ınterested Relationship Purpose of or from the principal due default? Approved agreement? with organization? amount person loan by organization board or committee? Yes Τо From Yes No Yes No Total Part III Grants or Assistance Benefitting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (d) Type of assistance (a) Name of interested (b) Relationship between (c) A mount of assistance (e) Purpose of assistance person interested person and the organization

Part IV Business Transactions 1	involving Interested	l Persons.			
Complete if the organization	on answered "Yes" on F	Form 990, Part IV, lin	e 28a, 28b, or 28c.		
(a) Name of interested person	(b) Relationship between interested person and the organization	(c) A mount of transaction	(d) Description of transaction	(e) Sh of organiz reveni	: zatıon's
				Yes	No
(1) Hanon-McKendry Inc	Former Key Employee	, ,	Hanon-McKendry Inc performs marketing services for Focus on the Family		No
(2) Jeremy Woodard	Son-ın-law of D Vıllanueva	62,277	Wage from employment		No

Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions)

T TO VIGE GGGICIONAL III	ormation for responses to questions on Schedule E (see instructions)
Return Reference	Explanation
990 Schedule L, Part IV (1)	(a) Hanon-McKendry Inc(b) Former key employee is President and greater than 5% owner(c) \$ 1,567,874(d) Hanon-McKendry Inc (fka CSK Strategic Marketing Group Inc) and Focus on the Family (Focus) have entered into a three year business agreement whereby Hanon-McKendry Inc will perform marketing services for Focus A former key employee, Steve Maegdlin, is the President of Hanon-McKendry Inc and owns more than 5% of the company (e) Sharing of organization revenues? = No
990 Schedule L, Part IV (2)	(a) Jeremy Woodard(b) Son-in-law of Daniel Villanueva, Board Member(c) \$ 62,277(d) Jeremy received wages related to his employment as an Executive Director, Business Intel/Strategy for Focus on the Family

Schedule L (Form 990 or 990-EZ) 2013

DLN: 93493107005126

OMB No 1545-0047

SCHEDULE M (Form 990)

Department of the Treasury

Noncash Contributions

▶Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

Inspection

Internal Revenue Service Name of the organization

▶Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990. Employer identification number

ocus	on the Family			9	5-3188150			
Pa	rt I Types of Property							
		(a) Check If applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	Method of noncash contr			nts
1	Art—Works of art							
2	Art—Historical treasures .							
3	Art—Fractional interests							
4	Books and publications							
5	Clothing and household	X		11,534	Thrift shop value			
_	goods							
	Cars and other vehicles							
	Boats and planes Intellectual property							
	Securities—Publicly traded .	X	242	1 514 159	 Fair market value			
	Securities—Closely held stock .		242	1,514,150	Fall Illaiket value	:		
	Securities—Partnership, LLC, or trust interests							
L 2	Securities—Miscellaneous							
L3	Qualified conservation contribution—Historic structures							
L 4	Qualified conservation contribution—Other							
L 5	Real estate—Residential .							
L6	Real estate—Commercial							
L 7	Real estate—O ther							
18	Collectibles	Х	2	25,524	Fair market value	<u>;</u>		
L 9	Food inventory							
	Drugs and medical supplies .							
21	Taxidermy							
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts							
	Other► (X	37	96,706	Retail price			
	modities)	-						
	Other ►()							
	Other ▶()							
	Other ▶ ()							
29	Number of Forms 8283 received by the for which the organization completed is				29			
	To Willell the organization completed i	01111 0200,	Tare IV, Done e Neknowie				Yes	No
30a	During the year, did the organization	receive by	contribution any property r	reported in Part I, lines 1	through 28, that			-110
	it must hold for at least three years fi	-			= -			
	for exempt purposes for the entire ho					30a		No
b	If "Yes," describe the arrangement in			·				110
	Does the organization have a gift acc		licy that requires the revie	w of any non-standard co	ontributions?	31		Νo
32a	Does the organization hire or use this contributions?		related organizations to s		ncash	32a		No
h	If "Yes," describe in Part II					<u> </u>		110
	If the organization did not report an a	imount in co	olumn (c) for a type of prop	erty for which column (a)	is checked			
	describe in Part II	mount in CC	mamm (c) for a type of prop	city for willelf column (a)	is effected,			

Supplemental Information. Provide the information required by Part I, lines 30b,
32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the
number of items received, or a combination of both. Also complete this part for any additional information.

Harriser of items rec	cerved, or a combination or both. Also complete this part for any additional information.
Return Reference	Explanation
Part I, Column (b)	Column B includes the number of individual gifts

Schedule M (Form 990) (2013)

efile GRAPHIC print - DO NOT PROCESS

SCHEDULE O

As Filed Data -

DLN: 93493107005126

OMB No 1545-0047

2013

Open to Public
Inspection

SCHEDULE O (Form 990 or 990-EZ) Supplemental Information to Form 990 or 990-EZ

Department of the Treasury
Internal Revenue Service

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

► Attach to Form 990 or 990-EZ.

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization Focus on the Family
95-3188150

Return Reference	Explanation
REASON FOR AMENDMENT	Focus on the Family is amending its 2013 Form 990 to make a correction to Part X, Balance Sheet. The balance sheet needs to be changed to agree to the financial statements issued for the year ended September 30, 2014. There was a change to the program-related investments which was not originally included on Form 990.

Return Reference	Explanation	
Form 990, Part VI, Section B, line 11	Form 990 was reviewed in detail by the Audit Committee of the Board of Directors. A copy of the 990 was provided to all Board members before filing with the IRS. Form 990 was also reviewed by the organization's outside CPA firm	

Return Reference	Explanation
	Conflict of interest disclosure statements are signed by directors, officers and all employees each year. Disclosure statements of the Board of Directors are reviewed and addressed by Corporate Counsel.

Return Reference	Explanation
Form 990, Part VI, Section B, line 15	The Compensation Committee of the Board of Directors determines compensation of the organization's CEO by reviewing comparability data and contemporaneous substantiation. These deliberations and decisions regarding officer compensation are documented annually. The voting members of this committee are independent directors of the organization. The Compensation Committee also annually reviews the compensation of other officers and key employees. These deliberations and decisions regarding employee compensation are documented annually. The voting members of this committee are independent directors of the organization.

Return Reference	Explanation
•	The organization makes its organizing documents available by written request. Also, the organization makes its audited financial statements and Forms 990 available on its website

Return Reference	Explanation
Member election for additional members (Part VI, line 7a)	During the taxable year, three members retired from the Board of Directors Retiring Board members Dr R Albert Mohler Jr Robert E Hamby Daniel Villanueva

Return Reference	Explanation
Governing body decisions (Part VI, line 7b)	General disclosure regarding legal fees and corporate secretary Holland & Knight LLP, a law firm in which Stu Mendelsohn, Corporate Secretary for Focus on the Family (Focus), is a partner, provides legal counsel for Focus Compensation paid to Holland & Knight LLP during FYE September 30, 2014 was \$699,213, which includes the reimbursement of expenses. The board at large has considered these fees and holds that they are at or below market rates for the services performed.

Return Reference	Explanation
Form 990, Part XI, line 9	Nonoperating contribution 227,903

Return Reference	Explanation
Schedule O - General Explanation Attachment	ORGANIZATIONAL MISSION STATEMENT Focus on the Family (Focus) is a nondenominational religious organization whose primary objective is to spread the Gospel of Jesus Christ by helping to preserve traditional values and the institution of the family. The primary means of accomplishing these goals are radio broadcasts, periodicals, books, films, videos, internet and events which share the message with constituents, schools, churches and the public at large in the United States as well as around the world

Return Reference	Explanation
Schedule O - General Explanation Attachment	The Ministries of Focus on the Family Focus on the Family, Colorado Springs, CO 80920 (719)531-3400 http://www.FocusontheFamily.com/There's more to Focus on the Family than meets the eye (or ear). Even those who listen regularly to our radio broadcast and have a fairly solid acquaintance with our purposes and philosophy might be surprised at the actual scope of our activities and involvement. From humble and simple beginnings - a book on child discipline and a 25-minute weekly broadcast which first aired in 1977, Focus on the Family has grown and expanded over the years to include a wide array of separate ministries under its umbrella. The following descriptions are intended to provide just a taste of the diversity of these programs, projects, and outreaches.

Return Reference	Explanation
General Explanation - Broadcast Ministries	Daily Focus on the Family Broadcast with Jim Daly (www FocusontheFamily com/radio) The daily Focus on the Family with Jim Daly radio program offers biblical, practical insights for families, with real help for marriage and parenting from families. Jim Daly and co-host John Fuller interview engaging guests, sharing stories, insights and some laughter, as well, in this 30-minute broadcast. According to Nielsen measures the audience for this program is more than two million wieldly - with a potential audience of 14 million wieldly. The vast radio network carrying the daily Focus on the Family (FOF) broadcast continues to expand in the number of facilities and programs offered - heard on nearly 2,000 facilities (including terrestrial stations, their translators and satellite radio) in North America, with an estimated 700 outlets via streaming stations and other internet channels. Total daily releases (sum of all channels) for the program exceeds 4,000. In addition to the U.S., the program is heard on nearly 400 additional facilities around the world. From the daily English program, a daily 15-minute program is excerpted, scripted and then translated into French, Russian, Hindi, Tamil, Telugu and Spanish, airing on over 951 facilities across Europe, the Commonwealth of Independent States (CIS), and Latin America. This daily broadcast is offered as a resource on audio CD, Podcast, MP3, online streaming audio, and via a mobile app. The daily Focus on the Family program is also available on Salem Communication's OnePlace com wiebsite, Tunelin and Stitcher along with other wieb locations.

Return Reference	Explanation
General Explanation - Broadcast Ministries	Focus on the Family Commentary Broadcast This 90-second practical and inspirational feature hosted by Focus on the Family President Jim Daly is now carried every day by nearly 200 general market (non-religious) radio facilities. Families around the world are finding the feature meeting needs in their lives, as well. Not only is the English language commentary heard in dozens of global cities such as Singapore and Johannesburg, it is also translated into various languages and airs in Argentina, Indonesia, mainland China, and Slovakia. The broadcast is carried every day across the world from over 1,750 facilities.

Return Reference	Explanation
General Explanation - Broadcast Ministries	Focus on the Family Minute (FOFM) Broadcast This 60-second radio feature spotlights excerpts from the Daily Focus on the Family broadcast. The Minute presents a snapshot of family help and encouragement while also serving as an introduction for new listeners to the daily progam FOFM now airs on an estimated total 2,800 outlets - nearly 2,000 facilities in the United States and almost 800 facilities overseas.

Return Reference	Explanation
- Broadcast Ministries	Focus on the Family Weekend (Christian and General Market) Airing on over 1,500 facilities nationwide, 105 facilities in Canada, plus 125 outlets across the world, this weekly hour-long broadcast provides a variety of advice and encouragement about marriage, parenting, health, finances and entertainment. Designed for busy families, this replay of the week's best broadcasts hosted by Jim Daly

Return Reference	Explanation
General Explanation - Broadcast Ministries	Adventures In Odyssey Broadcast For more than 25 years, Adventures in Odyssey has offered families hope, encouragement and important life lessons based on biblical truths. Intended especially for children ages 8 to 12, it is also applicable to all ages. The program reached an industry milestone in 2008, becoming the longest-running weekly drama with a consistent cast of characters! Admentures in Odyssey, in both daily and weekly versions, is now heard on over 4,050 radio facilities worldwide. The program is also available online at Whit's End org and on Salem Communication's OnePlace comwebsite.

Return Reference	Explanation
General Explanation - Broadcast Ministries	Plugged In Movie Review Broadcast Currently airing on nearly 1,950 radio facilities and hosted by media expert Bob Waliziewski, Plugged In Movie Review evaluates a current film release each week. Available in 1-minute and 2-minute versions, and augmented by a variety of live interview opportunities, this feature remains very popular with stations and audiences. Of the above facilities, 678 air the currently in theaters version of the broadcast, while 405 facilities air the version reviewing newly released DVDs.

Return Reference	Explanation
General Explanation - Broadcast Ministries	Focus on the Family Radio Theatre Broadcast Focus on the Family Radio Theatre is heard on 575 facilities each week Radio Theatre features classic stories brought to life with motion-picture-quality cast and sound Radio Theatre recently received the prestigious Peabody Award for its production of Bonhoeffer The Cost of Freedom and Oliver Twist In addition to the regular placement of the program, Radio Theatre productions are occasionally offered as radio specials and carried by an additional network of interested outlets

Return Reference	Explanation
General Explanation - Broadcast Ministries	Boundless Show This hour-long podcast hosted by Lisa Anderson brings a lively discussion, with poignant information and challenging guests, to Christian young adults. The show is now broadcast on over 200 radio stations each week in the U.S.

Return Reference	Explanation
Broadcast Ministries	Enfoque a la Familia Broadcast Enfoque a la Familia's mission is to reach the Hispanic community of the United States with the truth of the Gospel through strengthening and upholding the Hispanic family. The Enfoque a la Familia radio broadcast is currently airing on about 110 facilities throughout the U.S. and on approximately 835 facilities outside the U.S.

Return Reference	Explanation
·	Comentario de la Enfoque a la Familia Program This 90-second Spanish-language feature that provides marriage and family advice is heard on 120 facilities

Return Reference	Explanation
General Explanation - Broadcast Ministries	Conectados Program The Spanish-language version of the weekly Plugged in Movie Review feature is heard on 116 facilities

Return Reference	Explanation
General Explanation - Broadcast Ministries	Aventuras En Odisea Launched in 2014, this Spanish broadcast mimics the English Adventures in Odyssey broadcast. It offers families hope, encouragement and important life lessons based on biblical truths especially to children ages 8-12, but also applicable to all ages.

Return Reference	Explanation
General Explanation - Relationship Services	Relationship Services Each week brings thousands of contacts, via email, phone calls, letters and social media, each seeking a response to unique requests. This direct communication is a vital link to the people we desire to serve. We also moderate most of Focus on the Family Forums and Blogs, which occasionally provides opportunities to reach out to this community as well. Those who contact us are treated with dignity, care, and expertise. The many inquiries for information, advice, and encouragement are fielded and supported by a well-trained staff of 80, predominantly with earned degrees.

Return Reference	Explanation
General Explanation - Relationship Services	Counseling Many of those who come to us require specialized care. Focus on the Family (Focus) is increasingly called upon to assist those experiencing painful and often destructive situations. Potential suicides, cases of spouse abuse, and child molestation are not uncommon. These pleas receive a reply by phone on a one-to-one basis. Most contacts are prompted by our radio broadcasts, which touch off an avalanche of pain mail and cries for help. In addition to the radio broadcast, callers become aware of the counseling/consultation we offer through Focus websites, magazine articles, simulcasts and other ministry outreaches. Our staff of 14 state-licensed counselors, 3 support staff, and 2 chaplains, respond to the critical letters and calls too complex for a mail or email response. Beyond this free consultation, when appropriate, callers are referred to counselors in their geographical area who have been approved through a screening process for our National Referral. Network. Focus on the Family does not provide a categorical endorsement of therapists on the referral network. No charge is made for consultation with the Focus counselor.

Return Reference	Explanation
General Explanation - Relationship Services	Online Ministries Focus on the Family Website (www FocusontheFamily com) The flagship website for Focus on the Family draws an average audience of about 1,650,000 unique visitors per month, providing our constituents with ready access to reliable, practical, time-tested advice on marriage, parenting, life challenges and more Through online articles, blogs, broadcasts, podcasts, streaming audio/video and community forums FocusontheFamily com offers encouragement, inspiration and help for people of all ages. Visitors can search all Focus on the Family's online content by topic, site or media type, finding the information they need whenever they need it.

Return Reference	Explanation
- Relationship Services	Family Resources - Book Publishing Focus on the Family partners with several Christian publishers to create and distribute products including character building fiction for children, marriage advice, parenting help, and inspirational books for men and women. More than half of these products are created by an in-house team of writers and editors, and are supported by literary contributions from talented authors.

Return Reference	Explanation
General Explanation - Relationship Services	Films and Videos Focus on the Family began its first film production in 1986 and has continued producing new programs that have been translated in over 20 languages. Focus on the Family continues to seek the widest possible audiences for its videos. The subject matter in Focus on the Family videos includes marriage and parenting advice, worldview curricula, and both animated and live action character building videos for children. All of our original videos are scripted and filmed with Christian audiences in mind, although they are often enjoyed by a broader audience.

Return Reference	Explanation
General Explanation - Marriage	Marriage (www focusonthefamily com/marriage) While the very definition of marriage is debated, couples continue to face the challenge of building, strengthening and preserving thriving marriages. Our Marriage ministry is committed to inspiring the Godgiven desire within men and women for life-long, healthy marriages, equipping them to prepare a solid foundation for marriage, strengthen their marriage, save their marriage in crisis, and to raise hope-filled children who will shape our nation and future generations

Return Reference	Explanation
General Explanation - Marriage	The Boundless Project (www boundless org) Sponsored by Focus on the Family, Boundless is a ministry for those in the transitional years between high school graduation and parenthood. While research warns us of an inherent spiritual wanderlust during these years, Boundless offers young adults a consistent Christian community and motivation to remain firm in their faith, plugged into a local church body, and intentional about the pursuit of marriage and family. From college to career to relationships, Boundless offers a vibrant vision for young adults seeking to experience the abundant Christian life in the midst of discovery and change.

Return Reference	Explanation
General Explanation - Sanctity of Human Life	Adoption & Orphan Care Initiative (www icareaboutorphans org) Collaborate with partners on worldwide adoption and orphan care awareness campaigns, and coordinate efforts with government, church and adoption agency leaders to help find permanent adoptive families for the more than 100,000 legal orphans waiting in foster care in the U.S. Focus also provides post-adoption support to families, which includes training Christian therapists to help adoptive families

Return Reference	Explanation
General Explanation - Sanctity of Human Life	Sanctity of Human Life (www beavoice net) Because the Sanctity of Human Life (SOHL) is one of the core commitments of Focus on the Family, the SOHL team promotes awareness of the value of each human life and equips its constituents to nurture and defend the sanctity of human life from conception to natural death. Our primary initiatives are. Option Ultrasound (www heartlink org/oupdirectors cfm) Provide grants for ultrasound machines or sonography training to qualified Pregnancy Medical Clinics (PMCs) in high abortion communities, equipping them to offer limited obstetrical ultrasound services under the supervision of a licensed physician. This year we placed 11 ultrasound machines in PMCs, for a program total of 431 Benevolent Resources (www.heartlink.org/directors/benevolentresources) Provide through a benevolent program for pregnancy care organizations around the world \$500 yearly per organization of educational resources for women facing unexpected pregnancies.

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Return Reference	Explanation
General Explanation - Parenting	Parenting (www focusonthefamily com/parenting) It's impossible to estimate the number of letters we've received over the years from parents thanking Focus on the Family for helping them raise their children. Our ministry has long been known for its parenting resources, and the Parents ministry team forges into the 21st century helping parents guide their families through difficult times, raise healthy and resilient children, and pass on a thriving faith to those children

Return Reference	Explanation
General Explanation - Parenting	Pluggedin com (www pluggedin com) Now reaching over 1 million visits per month (17MM annually), this Focus website posts timely reviews of what's playing in theaters each week (with an ongoing archive), television programming, popular CDs and video games. These reviews focus on the messages being conveyed, both positively and negatively. The pluggedin com website also tackles many of the most popular questions being asked by our readership as well as offering practical advice about becoming more discerning regarding today's media. Pluggedin produces an entertainment podcast each week and, in the spirit of hearing back from our constituency, Pluggedin has launched its own blog. Practical entertainment help and advice can be found in the Family Room section of the website. In addition, the Plugged in Movie Review radio features are currently airing on nearly 700 radio stations, heard each week by an audience in excess of 9 million. A video version of the same feature airs on a number of cable outlets to an estimated viewership of 1.7 million weekly. Many families find our smartphone app a valuable resource.

Return Reference	Explanation
General Explanation - Parenting	Thriving Family (www thrivingfamily com/) The Media Publishing Group launched Thriving Family, a full-size, newsstand-worthy parenting, marriage, and family magazine in the fall of 2009 and mails 300,000 copies 6 times per year of this 60-page publication. The purpose of Thriving Family is to provide and reinforce Focus on the Family's core marriage and parenting message to the bull's-eye audience on a regular basis and to inspire and equip families. A complementary website and digital edition were also created to provide additional access and reinforcement of the Thriving Family vision.

Return Reference	Explanation
General Explanation - Parenting	Focus on the Family Clubhouse Magazine (www clubhousemagazine com) In serving nearly 75,000 of our intermediate readers, ages eight to twelve, Focus on the Family Clubhouse presents a fun mix of contemporary and classic fiction, personality stories, fact articles, quizzes, devotionals, crafts and games all from a Christian perspective that help parents show kids a better understanding of their world and God's Word Focus on the Family Clubhouse, Jr Magazine (www clubhousemagazine com/club_jr) This colorful, high-quality magazine, geared for ages three to seven, contains simple stories, crafts, Bible stories, poems, and puzzles designed to delight the 65,000 families who receive it An emphasis on Christian values and cognitive development makes this an ideal resource for families with pre-readers and early readers

Return Reference	Explanation
General Explanation - Parenting	Children (www whitsend org) Focus on the Family meets the needs of kids of all ages while providing a safe place to grow in their faith. The sites for younger kids provide fun articles, faith-building stories, recipes, activity suggestions, poems, movie reviews and games, including our exclusive partnership with Phil Vischer for his JellyTelly website.

Return Reference	Explanation
Parenting	Youth Outreach (www trueu org) The Youth Outreach department seeks to equip parents, youth leaders/ministers, and youth (ages 4-12) with the essential tools that will enable them to help youth understand, navigate, and impact the culture in which they live. We do this by helping parents and others shape the identity, foundations, and perspective with entertaining and Biblically-based content that can involve the whole family

Return Reference	Explanation
General Explanation - Parenting	Physicians Resource Council Over thirty U.S. and Canadian physicians representing diverse medical specialties serve as volunteers on the Focus on the Family Physicians Resource Council (PRC). The PRC works closely with our Medical Review department staff, and functions in a supportive, advisory capacity by providing our ministry with expert counsel regarding medical and health-related issues that relate to our broadcasts, publications, films, and other media.

Return Reference	Explanation
General Explanation - Parenting	Welcome Center / Bookstore / Whit's End Approximately 280,000 people visit Focus on the Family's Welcome Center every year, where they can explore our ground level, which features a 10,000 square foot Bookstore and Gift Shop filled with relevant and compelling resources and wholesome entertainment the Solid Grounds Coffee Shop the G. Harvey Gallery with an impressive display of art created especially for Focus on the Family various ministry-related displays and our spacious theater, which is host to a video on the history and mission of Focus on the Family. Our lower level is home to Whit's End Soda Shoppe, a turn-of-the-century soda fountain inspired by the popular radio drama series Adventures in Odyssey (AIO) Kid's Discovery Emporium, featuring the widely popular three-story A-Bend-A-Go slide video caves climbing gymtouch-screen coloring books a B-17 aircraft based on the Last Chance Detectives video drama series hand puppets and AIO costumes for extemporaneous play-acting on a children's theatrical stage KYDS Radio Station for personally recording an AIO Radio Drama and leaving with a souvenir CD a rich in color toddler room with close-to-the-floor climbing props (ie boat, tunnel, animals) and a hands-on Foley Museum and Narnia Room, complete with a walk-through wardrobe. Information is available at the Welcome Center regarding our Daily Guided Tours of the Administration Building, including the Gallery where our Radio Broadcasts are recorded.

Return Reference	Explanation
General Explanation - Public Policy	Government and Public Policy Now more than ever, we at Focus on the Family recognize the need to make our voices heard in the public square. Protecting life, marriage and religious liberties are among the front burner issues that impact the family. Our Government and Public Policy outreach addresses these issues and more through a number of venues. In-house experts grapple with contemporary social issues and then produce educational and motivational resources for the Focus audience.

Return Reference	Explanation
General Explanation - Public Policy	Day of Dialogue (www dayofdialogue com) This website provides information and resources for a student-led, free speach initiative called Day of Dialogue Among other things, it equips Christian students to express their Biblical view point in a loving and grace-filled way on current-day issues including bullying, relationships and sexuality

Return Reference	Explanation
General Explanation - Public Policy	TrueTolerance (www TrueTolerance org) This website is for parents and families who are concerned about what their schools are teaching about sensitive topics, including bullying and sexuality. The website offers information and tips for parents, such as how to approach school officials with concerns. It also provides a mechanism for them to email packets of information to their school officials outlining information on parental rights and families' religious freedoms.

Return Reference	Explanation
General Explanation - Public Policy	Social Issues Analysis (www focusonthefamily com/socialissues) This website serves to bring timely, critical analysis to bear on the most important cultural and policy issues of the day. Written and edited by some of the country's most knowledgeable family advocates, the resources featured here are designed to educate and energize concerned citizens within religious, political, educational and activist spheres working to apply Christian principles to the struggles that face our nation

Return Reference	Explanation
General Explanation - Public Policy	Focus on the Family's Citizen Magazine (www focusonthefamily com/socialissues/citizen-magazine/page/1) Citizen magazine is a 32-page, four-color, monthly newsmagazine issued 10 times a year. Citizen offers its readers news and analysis on cultural, political and public policy issues that dominate the headlines or are not seen in the mainstream media - all from a biblical worldview. Citizen seeks to inspire and equip men and women to live out biblical citizenship within their spheres of influence - whether that's in the boardroom, school room or the family room.

Return Reference	Explanation
General Explanation - Public Policy	State Family Policy Councils (www focusonthefamily com/socialissues/how-to-get-involved/state-policy Since 1988, business and community leaders from across the nation have formed state-level organizations to invest in the future of America's families Each Family Policy Council conducts policy analysis, promotes responsible and informed citizenship, facilitates strategic leadership involvement, and influences public opinion. Many of these councils also perform community and statewide work to foster a movement to affirm families. These councils are independent entities with no corporate or financial relationship to each other or to Focus on the Family. However, they have a uniform purpose serving as a voice for the family and assisting family advocates who aim to recapture the moral and intellectual high ground in the public arena.

Return Reference	Explanation
General Explanation - Evangelism	Focus on the Family Newspaper Column Each week millions of readers search for the answers to questions about family life. The Focus on the Family column features answers to family-related questions, fielded by Focus on the Family President Jim Daly with Focus on the Family experts. The column appears weekly in over 120 newspapers.

Return Reference	Explanation
General Explanation - Evangelism	Christian Worldview Ministry (www thetruthproject org) At Focus we believe that every aspect of our lives - the way we manage our families, carry out our work, enjoy our free time, and relate to others - stems from our understanding of who God is and who we are in Him. The goal of the Christian Worldview team is to awaken our constituents to God's Truth, character, design, and purpose for all of life by creating a curriculum for small group study, training facilitators, and providing support for those teaching these vital concepts and serving as impact partners in our society

Return Reference	Explanation
General Explanation - Evangelism	College Student Ministry Focus Leadership Institute (www focusleadership org) This specialized leadership training program, which was launched in September of 1995, is offered multiple times a year to selected young people who are typically enrolled at an accredited academic institution. As they participate in classroom sessions, individual research, and internships under the mentorship of specialists in their area of study, a unique emphasis is placed upon the integration of their foundational principles to their academic disciplines and their future careers. Significant components of the program include a community learning environment where mentoring and accountability are stressed. In developing this endeavor, Focus on the Family relied on the input of university leaders from over 110 colleges and universities, as well as leaders from the business and government arenas. Participants are afforded opportunities to interact with renowined leaders and to complete an internship related to their future career field. The Institute is also building a sustainable brand of online programming which will serve constituents of all ages.

Return Reference	Explanation
General Explanation - Evangelism	Social Media Focus on the Family social media efforts span across multiple channels including Facebook, Twitter, YouTube, Pinterest, blogs, etc. Our combined social footprint includes over 2.6 million fans and followers. The goal of this aspect of ministry is to bring our message/help/services to the places/sites where families are today, instead of waiting for them to come to our websites. We do this by offering small excerpts of our content, contests, give aways, tips, links and free downloads. We also have a pro-active lestening aspect of our social media efforts, where we listen in the social media space (not just our pages) for opportunities to provide help, resources & counseling to families in need of our support

Return Reference	Explanation
	Thriving Pastor Connection weekly e-mail (www ThrivingPastor org) Designed with an emphasis on Soul Care, the goal of Thriving Pastor Connection is to offer weekly support and encouragement to pastors and church leaders as they attempt to find balance and health in their spiritual, emotional and physical lives

Return Reference	Explanation
General Explanation - Evangelism	Pastor to Pastor CD Audio Series This resource is especially designed to meet the specific needs of busy pastors and church leaders. Pastor to Pastor is an extensive audio library featuring interviews with leading pastors and Christian leaders on important topics for those in ministry. Hosted by Rev. H. B. London, Jr., a respected senior pastor for over 30 years, numerous guests offer their solid biblical insights on topics such as finances, parenting stages, burnout, suffering, conflict, personal devotions and restoration. One hundred two editions have been produced since 1992 and are now available online for listening or downloading.

Return Reference	Explanation
General Explanation - Evangelism	Thriving Pastor (www ThrivingPastor org) The website was created to come alongside pastors as they endeavor to serve the Lord in these most difficult days. The mission is to facilitate spiritual, emotional and physical health in the life of the pastor and to provide resources and services that would offer support and encouragement to the pastor's personal life, family and ministry

Return Reference	Explanation
General Explanation - Evangelism	Pastoral Ministries (www ThrivingPastor org) Relevant materials and referrals aid the Church Care and the Counseling departments in facilitating the spiritual renewal of ministers and their families. Time, financial, and relational pressures that are unique to ministry in today's fast-paced culture are placing pastors' homes under attack as never before. As a means of providing insight and encouragement to counteract these destructive influences, several resources and services are offered. Among these are Thriving Pastor Connection, a weekly e-mail, coaching events for pastors, and our toll-free Pastoral Care Line, administered by our Counseling Department, which provides a listeneng ear, referrals and advice to pastoral family members in crisis. Church Care also continues to spearhead the effort to promote the observance of Clergy Appreciation Month each. October. The In House Ministry of Concern provides support for Focus on the Family employees at times of death, illness and other personal issues. The Pastoral Care Online Directory offers a list of care giving ministries, books, tapes, videos and other resources. The Pastors Advocate Series of booklets helps congregations better understand and care for their pastoral families.

Return Reference	Explanation
General Explanation - Evangelism	The Shepherd's Covenant Pastors are increasingly facing a crisis of integrity, righteousness and credibility. Many need to regain their focus and to recommit themselves to a lifestyle pleasing to the Lord, their families and congregations. To that end we offer a complimentary copy of The Shepherd's Covenant, a simple commitment by spiritual leaders to aspire to a new level of holiness and accountability based on the acronym G R A C E. (Genuine accountability, Right relationships, A servant's heart, Constant safeguards, Embracing God intimately). A weekly e-new sletter is included

Return Reference	Explanation
General Explanation - Evangelism	Benevolence Funding from our annual budget helps to provide tangible support to those in need, primarily through distribution of various resources by our Relationship Services, Counseling, Thriving Pastor and Chaplaincy ministries

Return Reference	Explanation
General Explanation - Evangelism	INTERNATIONAL OUTREACH The reach of Focus on the Family now extends to over 120 countries. Focus broadcasts can be heard from over 3,050 facilities from Vancouver to Buenos Aires to Finland, from South Africa to Melbourne to China. The distribution of print, audio, and video resources enhances our international family-strengthening outreach. Associate Offices. Through Focus on the Family's Partner offices the international outreach of the ministry continues to expand. These independent entities, founded and staffed by over 200 nationals, are working to bring a message of hope to their countries. We now have Focus International Associate offices in 11 countries. Australia, Canada, Costa Rica, Egypt, Indonesia, Ireland, Malaysia, New Zealand, Singapore, South Africa and Taiw an. We also have partnered with various like-minded ministry partner organizations in the above mentioned countries and regions to further expand our reach by offering our resources. For more information on our global efforts, please visit focusonthefamily com and look for the globe. International Resources An increasing number of Focus on the Family print and video resources are finding their way into homes all over the globe. Our resources have been translated into over 37 different languages, including Afrikaans, Japanese, Bulgarian, Chinese, Czech, Romanian, Russian, Spanish and Italian. Radio Outreach We have approximately 3,050 facilities in more than 120 countries with an estimated global audience of 238 million. We broadcast in 27 languages. Afrikaans, Albanian, Arabic, Armenian, Cantonese, English, Finnish, French, German, Hinki, Indonesian, Japanese, Korean, Mandarin, Mongolian, Norwegian, Polish, Portuguese, Romanian, Russian, Serbo-Croation, Slovak, Spanish, Tamil, Telugu, Xhosa and Zulu.

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DLN: 93493107005126

2013

OMB No 1545-0047

Open to Public **Inspection**

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ► Attach to Form 990. ► See separate instructions. ▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Department of the Treasury Internal Revenue Service

Employer identification number Name of the organization

Focus on the Family 95-3188150

Part I Identification of Disregarded Entities Complete	e if the organization a	nswered "Yes" on	Form 990, Par	t IV, line 33.				
(a) Name, address, and EIN (ıf applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	e End-of-year assets		Direct controlling		
(1) Pine Creek Entertainment LLC 8605 Explorer Dr Colorado Springs, CO 80920 35-2475764	Collaborative Media and Entertainment Ventures	СО	-417,070	924,535	Focus on th	he Famıly	_	
(2) PC Music Alpha LLC 8605 Explorer Dr Colorado Springs, CO 80920 38-3907779	Collaborative Media and Entertainment Ventures Pine Creek Entertain Pine Creek Entertain		Entertainment					
(3) PC Music Beta LLC 8605 Explorer Dr Colorado Springs, CO 80920 61-1713929	Collaborative Media and Entertainment Ventures	СО			Pine Creek	c Entertainment		
(4) PC Music Sigma LLC 8605 Explorer Dr Colorado Springs, CO 80920 36-4763172	Collaborative Media and Entertainment Ve	СО			Pine Creek	s Entertainment		
(5) Project Irreplaceable LLC 8605 Explorer Dr Colorado Springs, CO 80920 32-0411561	Collaborative Media and Entertainment Ve	СО	-307,703	881,383	Pine Creek	Entertainment LLC		
Part II Identification of Related Tax-Exempt Organization or more related tax-exempt organizations during the		ie organization ans	swered "Yes" o	n Form 990, Pa	art IV, lır	ne 34 because it h	nad on	e
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(d) (e) Exempt Code section Public charity (if section 501)		(f) Direct controlling entity	(g) Section 51: (13) contro entity?	
(1) RezilientKids	Charitable, Educational &	СО	501(c)(3))(3) Line 9		ocus on the Family	Yes	No No
8605 Explorer Dr	,					,		

(a)		(b)	(c)	(d)	(e)	(f)	(g)	(h	1)	(i)	l (i)	(k)
Name, address, and EIN o related organization	f	Primary activit	y Legal domicile (state or foreign country)	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under sections 512-514)	Share of total income	Share of	Disprop	rtionate	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene mana parti	ral or iging ner?	Percentage ownership
					,			Yes	No		Yes	No	
								_					
IV Identification of Related Or line 34 because it had one or n	ganizations Taxa nore related organi	ble as a Corpo	oration as a cor	or Trust (Complete if the trust during	ne organız the tax ye	ation ans ar.	wered	d "Yes	" on Form	990,	Part	IV,
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domıcıle (state or foreign country)		(d) Direct controlli entity	(e) ng Type of entit (C corp, S corp, or trust)	y Share of t Income	otal Share e of	(g) e of end- -year ssets		(h) ercentage ownership	(i Sectio (b)(contr ent	13) olled	
											Yes		No

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule					Yes	No				
1 During the tax year, did the organization engage in any of the following transactions with one or more rel	ated organizations li	sted in Parts II-IV?								
a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a		No				
b Gift, grant, or capital contribution to related organization(s)				1b	Yes					
c Gift, grant, or capital contribution from related organization(s)				1 c		No				
d Loans or loan guarantees to or for related organization(s)				1d		No				
e Loans or loan guarantees by related organization(s)				1e		No				
f Dividends from related organization(s)				1f		No				
g Sale of assets to related organization(s)				1 g		No				
h Purchase of assets from related organization(s)				1h		No				
i Exchange of assets with related organization(s)				1i		No				
j Lease of facilities, equipment, or other assets to related organization(s)				1j		No				
k Lease of facilities, equipment, or other assets from related organization(s)										
I Performance of services or membership or fundraising solicitations for related organization(s)				11	Yes					
m Performance of services or membership or fundraising solicitations by related organization(s)				1m		No				
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n	Yes					
• Sharing of paid employees with related organization(s)				10	Yes					
p Reimbursement paid to related organization(s) for expenses				1 p		No				
q Reimbursement paid by related organization(s) for expenses				1 q	Yes					
r Other transfer of cash or property to related organization(s)				1r		No				
s Other transfer of cash or property from related organization(s)				1 s		No				
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete t (a)	(b)	(c)	(d)							
Name of related organization	Transaction type (a-s)	Amount involved	Method of determining amo	ount in	volved					

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships													
(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-	org	(e) all partners section 501(c)(3) janizations?	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtiona allocations'		(i) Code V7UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
			514)	Yes	No			Yes	No		Yes	No	
									_		1	1	
			I		1				_	1			

Schedule R (Form 990) 2013

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference Explanation

Schedule R (Form 990) 2013